

**OVERVIEW AND SCRUTINY COMMITTEE
2017-18 WORK PROGRAMME**

Date	Meeting type	Items/Topics
3 May 2017	<i>Special</i>	Call In: (1) Key Guarantees to Residents Affected by Estate Regeneration (2) Central Hill
18 May 2017	<i>Scheduled</i>	<p><i>Lead item: Crime and Disorder</i></p> <ul style="list-style-type: none"> • Safer Lambeth Partnership – Review of Safer Lambeth Activity 2016/17 and Emerging Strategic Priorities • Youth Offending Service: Progress Report 2016/17
13 July 2017	<i>Scheduled</i>	<p><i>Lead item: Council Strategy</i></p> <ul style="list-style-type: none"> • Budget Update / July Finance Review • Organisational Redesign Update • Future Lambeth: Our Borough Plan 2016-21 • Corporate Performance 2016/17
19 October 2017	<i>Scheduled</i>	<p><i>Lead item: Equalities</i></p> <ul style="list-style-type: none"> • Lambeth Equality Commission • Jobs For All Scrutiny Commission • Accessibility of Council Digital Services Scrutiny Commission • Borough Plan Implementation / Corporate Performance
7 December 2017	<i>Scheduled</i>	<p><i>Lead item: Health / Transport</i></p> <ul style="list-style-type: none"> • Living Well Network Alliance Contract • Lambeth Long Term Transport Strategy • Equality Streets Scrutiny Commission Action Plan Update • Borough Plan Implementation / Corporate Performance
1 February 2018	<i>Scheduled</i>	<p><i>Lead item: Budget</i></p> <ul style="list-style-type: none"> • Financial Planning Report: Revenue and Capital Budget 2018/19 to 2020/21 • Housing Fire Safety Update
22 March 2018	<i>Scheduled</i>	<p><i>Lead item: Outstanding work programme items</i></p> <ul style="list-style-type: none"> • Water Mains • Organisational Redesign Update • Healthier High Streets Scrutiny Commission Action Plan Update

KEY:

G	Action completed
A	Action in progress <u>or</u> deadline for completion not reached
R	Action not complete

Scrutiny Commissions*(More information on current commissions is contained in the OSC work programme report)*

Title/Proposal	Status	Co-Chairs/Lead Member(s)
Resident Involvement in Housing	<i>Complete.</i> Action plan approved by Cabinet on 6 June 2016; first update reported to OSC on 23 March 2017; second update provisionally scheduled for summer 2018.	Cllr Jacqui Dyer & Cllr Mary Atkins
Equality Streets: Parking in a Liveable Lambeth	<i>Complete.</i> Final report approved by OSC on 28 February 2017 and reported to Cabinet on 24 April 2017. First action plan update received on 7 December 2017; second update provisionally Dec 2018.	Cllr Nigel Haselden & Cllr Robert Hill
Improving Children Services	<i>Concluded.</i> Work to be taken forward via Children's Scrutiny Sub-Committee.	Cllr Ed Davie
Joint Health Overview & Scrutiny Committee 'Our Healthier South East London'	<i>In progress.</i>	Cllr Jacqui Dyer & Cllr Robert Hill
Joint Health Overview & Scrutiny Committee 'Place of Safety'	<i>Concluded.</i>	Cllr Jacqui Dyer & Cllr Robert Hill
Joint Health Overview & Scrutiny Committee 'Older Adults Mental Health'	<i>In progress.</i>	Cllr Jacqui Dyer & Cllr Robert Hill
Jobs For All	<i>Investigations concluded.</i> Final report expected to be presented to Cabinet in 2018.	Cllr Matt Parr
Accessibility of Council Digital Services	<i>In progress.</i> Final report expected to be presented to Cabinet in March 2018.	Cllr Marsha de Cordova & Cllr Christopher Wellbelove
Burst Water Mains	Meeting held April 2017; further follow up via item on this (22/3/18) agenda.	Cllr Andy Wilson & Cllr Jack Holborn

KEY:

G	Action completed
A	Action in progress <u>or</u> deadline for completion not reached
R	Action not complete

28 February 2017

PRE MEETING PLANNING		POST MEETING ACTIONS				
Lead Officer/Author	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Health and Social Care						
NHS Lambeth CCG Report on South East London Sustainability and Transformation Plan: Recommendations						
<p><i>The Committee</i></p> <ol style="list-style-type: none"> 1. Agrees with the general direction of travel around integration, the need to make changes to deliver high quality and consistent care and to concentrate specialisms to achieve best outcomes for patients, albeit in the context that the STP sets an overtly ambitious financial savings target and timescale for delivery. 2. Records the reservations expressed about achieving the financial savings set out in the Plan. The committee recommends that if there are underlying concerns that the financial plans that underpin the STP may not be realised then there needs to be a clear contingency plan established. 3. Does not consider that thus far in the development of the STP there has been sufficient engagement with Public Health, with the Council or with the public. It is noted that this is now happening but there is a need for on-going engagement at each respective level. 4. Whilst recognising that the STP is reflective of its origins as an NHS document, considers that this now requires a jointly owned process with local government and a jointly owned vision and transformation plan. Additionally there is a need for a coherent local government response to the SEL STP and alignment across the six south east London local authorities. Accordingly the six councils need to be clear on how they will work together on this matter. The committee would welcome seeing a framework plan for how the six councils will establish an inclusive approach to the STP and how local government representation will be strengthened in the STP governance arrangements. 5. Notes that the STP records the importance of social care but the committee sees (and has heard) little evidence of engagement with social care in its development. It is critical to bring on board both social care and public health in shaping future plans. 6. Recommends that there is a need for a stronger and ongoing focus on addressing health inequalities across south east London. This is largely absent from consideration in the STP and represents a lost opportunity to think strategically and consider how the STP might be utilised to address some of the key determinants of health and health inequalities such as employment. 7. There needs to be assurance that the most effective value is being gained from procurement activities. Health institutions in south east London collectively represent a significant purchasing power so there are opportunities of scale by taking a cohesive approach to procurement for e.g. equipment etc. . But there should also be a strand of work linking procurement and social value. Our larger health institutions act as local anchors for delivering wider public health benefits including through local jobs and employment opportunities and the NHS should use the levers at its disposal, and work collaboratively with partners, to seek to get the most benefit from the resources available. 				Response received from OHSEL 4/17; noted by OSC 13/7/17	For future follow up (- to be agreed) The STP is also subject to ongoing scrutiny via the OHSEL JOSC	A

	<p>8. Recommends the need for a robust evaluation mechanism to sit alongside the STP and a clear understanding of what the Plan means for individuals and for the diverse communities of south east London. Areas of Lambeth and its populations have high levels of deprivation and health inequalities and the committee would wish to be assured that the scale, pace and complexity of change mean that Lambeth residents and its local communities do not lose out to more prosperous neighbours.</p> <p>9. Would welcome receiving more information on the workforce issues arising from the STP and in particular a breakdown on the implications of work force efficiencies/job reductions.</p> <p>10. Thanks the Chair of Lambeth Keep Our NHS Public and the Vice Chair of Lambeth Patient Participation Group Network for their contribution to the debate and requests Lambeth CCG to respond to any outstanding issues from the respective submissions.</p> <p>11. Welcomes and notes the joint response to Our Healthier South East London (OHSEL) Sustainability and Transformation Plan submitted by the six South East London Healthwatch and would welcome receiving the response reply.</p> <p>12. Thanks Cllr Dyer and Cllr Hill for their on-going involvement in Our Healthier South East London Joint Overview and Scrutiny Committee [OHSEL JOSOC] and commends the open dialogue across boroughs with different perspectives and balance of interest the JOSOC membership are seeking to represent and the transparent process underway to scrutinise the SEL STP.</p> <p>13. Recommend that an update on this matter be scheduled for approximately six months, however in view of the committee's existing work programme it may be that this take place outside the formal meeting structure.</p>				
<p>Healthier High Streets Action Plan: 1st Update</p>	<p>To note the update</p> <p>Recommendations being incorporated into new Licensing Policy – Committee welcome seeing/feeding into the Licensing Review.</p>		<p>Final update on this (22/3/18) agenda</p>		<p>G</p>
<p>Adult Health and Care Integration</p>	<p>Points raised by committee</p> <ul style="list-style-type: none"> - opportunities for social value through the integration framework; - future of teams and need for specialisms (e.g. learning disabilities) - links with Housing, and public health role of housing in wellbeing: noted that few STPs address housing. Potential through Estates workstream. - need focus on inequalities and the differential experience of people in the borough and people with protected characteristics (especially older people and mental ill health). Need to embed into processes so working to deliver what is needed for communities not just remodelling. 		<p>Ongoing</p>		<p>A</p>
<p>Adult Social Care, Public Health and Supporting People Savings Proposals</p>	<p>The committee requests the SD Health and Adults to look further at the savings made to the Addictions Service: – be reviewed in conjunction with the Alcohol Strategy</p>				<p>A</p>

23 March 2017

PRE MEETING PLANNING		POST MEETING ACTIONS				
Lead Officer/ Author	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Housing						
MG/TT	Lambeth's Housing Strategy 2017-20	1. The committee welcomes the fact that the Council will use its purchasing power through major contracts to secure employment and apprenticeships for local residents. However, Members believe current performance in this field to be inadequate and wish to see a stronger commitment in the strategy	TT/EC	Recommendation noted and responded to in Cabinet report		A
		2. The committee wishes to see a greater commitment to working with other council departments to ensure appropriate planning in terms of provision of housing options for vulnerable residents with specific needs (paying particular attention to future proofing – e.g. in relation to children with disabilities and their projected future needs)	TT	Recommendation noted and responded to in Cabinet report		
		3. The committee commends the training which has taken place of officers and contractors in relation to safeguarding but wishes to see this extended to include mental health training. Members also wish to see this training extended to sub-contractors	NW	New training programme expected late spring 2018 – to include MH training		
		4. Members request the opportunity to see and comment on the social housing charter which governs the Council's relationship with Housing Associations as it is being redrafted.	RS/MG	Expected spring/summer 2018		
		5. The committee notes that recycling rates on housing estates are poor compared to street properties. While it is acknowledged that this is a difficult issue to tackle and attempts have been made in the past to address this, it is requested that officers look again at what can be done to try to improve recycling on estates	NW	Response provided 16/6/17		
		6. The committee notes the points raised by Cressingham Gardens resident Gerlinde Gniewosz and requests that officers provide a written response	JH	Response provided 16/6/17		

18 May 2017

PRE MEETING PLANNING		POST MEETING ACTIONS				
Lead Officer/ Author	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Crime & Disorder						
KA	Safer Lambeth Partnership Performance Update 2016/17	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the committee welcomes the commitment to establishing a Tackling Youth Violence Strategy. This should be co-produced with, among other stakeholders, Black Thrive, and should take into account the comments made by young people at this meeting 2. That data be supplied to the committee on how Lambeth's crime detection rates compare to other Boroughs 3. That officers consider how best to report on cyber-crime related braches/incidents and that relevant data then be reported back to OSC and/or Corporate Committee as appropriate 4. That improvements be made in future communication with staff in the aftermath of national cyber-attacks to provide reassurance and advice at the earliest opportunity 	<p>KA</p> <p>RW</p> <p>JB</p> <p>JB</p>	<p>Initial report on strategy going to Cabinet in March 2018</p> <p>Data supplied 12/6/17; LBL rates compare favourably</p> <p>Info circulated to Members</p>	Spring 2018	A
AH	Youth Offending Service: Progress Report 2016/17	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That a breakdown of the demographics (including gender and ethnicity) of the current YOS workforce to be provided to the committee 2. That efforts be made to ensure the Children & Young People's Plan is co-produced with councillors, service users and Scrutiny (noting that the newly-established Children's Services Scrutiny Sub-Committee will be assuming responsibility for scrutiny of the Youth Offending Service going forward) 	<p>MF/ MJ</p> <p>AH</p>	<p>CSSC to take forward</p> <p>CSSC to take forward</p>		G

13 July 2017

PRE MEETING PLANNING		POST MEETING ACTIONS				
Lead Officer/ Author	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Council Strategy/Budget						
NW/SG	Housing Fire Safety Update	<u>RESOLVED:</u>				G
		1. That the committee notes and appreciates the Fire Safety FAQs which have been put together to provide information and guidance to residents and councillors but wishes to see this featured more prominently on the homepage of the main council website	NW	Completed		
		2. That the committee notes the intention to publish the current Fire Risk Assessment of every housing block, including identified actions and associated timescales, and wishes to see this take place as soon as practicable	NW/SG	Addressed in report to OSC on 1/2/18		
		3. That the committee requests officers look into the feasibility of conducting portable appliance testing in housing blocks in order to ensure electrical safety and reduce the risk of fire	NW/SG	Addressed in report to OSC on 1/2/18		
		4. That officers consider ways of communicating fire safety advice to residents who do not speak English as their first language beyond simply stating that such documents can be translated online	NW/SG	Addressed in report to OSC on 1/2/18		
5. That officers provide a written response within 14 days regarding the council's compliance with the requirement to conduct fire risk assessments before and after any substantial variation to housing blocks	SG	Completed				

<p>CT/HB</p>	<p>Scrutiny of July Financial Planning Report 2017/18 to 2019/20</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the committee notes its concern at the council's budgetary position – in particular the rate at which reserves and balances have reduced in recent years – and identifies the following issues for ongoing scrutiny: <ul style="list-style-type: none"> - The issues regarding Section 20 receipts as detailed in para. 2.86 of the Financial Planning and Medium Term Strategy 2017/18 to 2019/20 Cabinet report. It is proposed that these be examined further at the next Housing-themed Overview & Scrutiny Committee meeting - The budget position with regards to SEN transport. It is proposed that this be considered further via the Children's Services Scrutiny Sub-Committee 2. That the committee requests in writing further details on what is being done to manage the debt held by the council with regards to Housing Benefit overpayments. This should include an age debt profile 	<p>GO</p> <p>EC</p> <p>HB</p>	<p>Budget report taken at 1/2/18 meeting</p> <p>Completed</p> <p>Completed</p>		<p>G</p>
<p>JB</p>	<p>Update on the Organisational Redesign Programme</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the committee notes the challenges inherent in the Organisational Redesign programme and associated savings targets while acknowledging the mitigations in place for the risks identified, and wishes to return to this at a future meeting to monitor progress 	<p>GO</p>	<p>Update report on this (22/3/18) agenda</p>		<p>G</p>

19 October 2017

PRE MEETING PLANNING		POST MEETING ACTIONS				
Lead Officer	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Equalities						
JT	Lambeth Equality Commission Implementation	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the process for implementing the commission's recommendations should have a strong focus on data, including robust SMART targets based on outcomes 2. That governance processes for driving and overseeing the implementation of the commission's recommendations should include appropriate representation of the target communities, and that co-production and inclusive decision making should be instrumental at every level 3. That consideration be given to establishing a formal process requiring diverse candidate shortlists for senior leadership roles 4. That a formal link be established between the commission and Black Thrive to support the coordination and delivery of the commission's recommendations 5. That every effort be made to maintain culturally specific services in the borough in the face of financial pressures by developing strong relationships and working closely with relevant organisations, and lobbying to ensure appropriate resources are in place 6. That a particular focus be place on the importance of early years peer parenting in tackling inequalities, as per recommendation 8 of the 2014 Black Health & Wellbeing Commission report 7. That training on equalities and unconscious bias be considered covering all levels of the organisation, noting the issues described in the Lambeth Schools Research and Statistics Unit report Black Caribbean Underachievement in Schools in England 	JT	EC aligned with BP outcomes; new PIs being developed where needed		A
			JT	Commissioners to play ongoing role; additional governance structures to include service users		
			JT	In process of being put in place		
			JT	Meetings held with BT Director		
			JT	Pending. Corporate EIA Panel to oversee changes in service delivery and impact on communities		
			JT	EC officers to meet LEAP/Education Colleagues to discuss		
			JT	Already being done as part of mgt training; to be prioritised as part of 2018 staff devt plan		

<p>EC</p>	<p>Jobs For All Scrutiny Commission</p>	<p>RESOLVED:</p> <ol style="list-style-type: none"> 1. That the report be endorsed and approved for presentation to Cabinet subject to consideration of the comments made by Members of the committee; specifically: <ul style="list-style-type: none"> • The possibility of setting a target for the number of employment opportunities generated by the council via its procurement and commissioning activity (with reference to the Housing Association industry standard of one job created per £1m spend) • Further consideration of Planning and Licensing issues including restricting the conversion of business/retail space to residential, and the impact of the licensed trade / night time economy on local jobs • The potential to establish links between voluntary sector organisations in Lambeth and the City Bridge Trust's <i>Bridge to Work</i> programme • The possibility of a tighter focus on the 11,500 people in the borough who are actively looking for employment, with reference to the equalities data relating to this cohort and the need for flexible employment opportunities • The importance of having more opportunities for progression from entry level jobs into sustainable employment 	<p>EC</p>	<p>Commission in the process of considering comments and producing final recommendations and report</p>		<p>A</p>
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<p>GO</p>	<p>Accessibility of Council Digital Services Scrutiny Commission</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the report be endorsed and approved for presentation to Cabinet subject to consideration of the comments made by Members of the committee; specifically: <ul style="list-style-type: none"> • Whether to amend recommendation 11 to clarify the intent in light of the concerns raised regarding potential vulnerability to cyber-crime • Whether to amend recommendation 17 to restrict the proposed assessments for determining requirements for special equipment to those who request one in order to focus resources 	<p>GO</p>	<p>Wording amended to clarify intent of recommendation</p> <p>Commission decided to leave as is</p>		<p>G</p>
<p>CP</p>	<p>Borough Plan Implementation</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. To note the report 2. To recommend the following future reporting arrangements: <ul style="list-style-type: none"> • That responsible Cabinet Members be assigned to all outcomes • That more data on key performance indicators and targets be included • That benchmarking data be included wherever possible • That more context be given in the cover report for future iterations 	<p>CP</p>	<p>Future reporting arrangements (including use of data and benchmarking) currently under review pending potential scrutiny commission on performance management</p>		<p>A</p>

7 December 2017

Lead Officer	Report Title & Key Points	Outcome & Actions Arising	Lead	Status	Deadline	Status
Meeting Theme: Mental Health / Transport						
MM	Living Well Network Alliance – Progress Report	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> To make the following comments for consideration: <ul style="list-style-type: none"> That the committee endorses the principle of the Alliance approach as set out in the report and believes this to be a sensible and pragmatic way of trying to achieve better outcomes and make savings, while also noting the risks attached That the Alliance approach is consistent with early intervention principles endorsed by OSC across services including community safety and education That the importance of developing a robust performance management framework with measurable targets backed up by good quality data be highlighted; further, to note that OSC intends to establish a short term scrutiny commission looking at such issues on a council-wide basis in early 2018 and offers to use that opportunity to assist officers working on the Alliance contract in any way it can That opportunities to work with Housing on supported accommodation as part of the Alliance should be maximised That service users should be involved in designing and shaping the Alliance as much as possible, including through existing mechanisms such as Black Thrive and HealthWatch 	<p>MM</p> <p>GO/EC</p> <p>MM</p> <p>MM</p>	Commission plans under consideration		A

SF/SP	Update on the Lambeth Long Term Transport Strategy	<p>RESOLVED:</p> <ol style="list-style-type: none"> 1. To note the early findings of the Lambeth Long Term Transport Strategy 2. To note the work undertaken that has been supported by the Lambeth Long Term Transport Strategy 3. To note the timetable for the Lambeth Long Term Transport Strategy 4. To make the following comments for consideration: <ul style="list-style-type: none"> • That a regular car free day be considered to encourage motorists to think more about modal shift • That more needs to be done to cut bus emissions including in the north of the borough • That Lambeth's response to the Mayor of London's new London Plan should suggest that more consideration be given to motorcycle parking • That the proposed Member workshops which form part of the consultation process for the Transport Strategy be organised sufficiently ahead of time in order that Members can consult with local groups • That the committee supports formal measures aimed at freight/delivery consolidation particularly in relation to smaller businesses 	SF/SP			A
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<p>SP</p>	<p>Equality Streets Scrutiny Commission – Action Plan Update</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. To note the contents of the update Action Plan 2. To make the following comments for consideration: <ul style="list-style-type: none"> • That it be reiterated that the commission’s recommendations should be assimilated into the Transport Strategy, particularly with regards to improving the quality of the environment (noting the positive effect of greening on modal shift and mental health and wellbeing) and the flood risk posed by hard landscaping • That officers investigate whether the Fix My Street application is (or can be) integrated into relevant Lambeth and Veolia systems in order to help target resources to known hot spots • That increased parking enforcement is needed in areas not covered by CPZs • That renewed consideration be given to the proposals around crossovers (recommendation 12) 	<p>SP</p> <p>SP</p> <p>SP</p> <p>SP</p>			<p>A</p>
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<p>CT</p>	<p>Revenue and Capital Budget Report 2018/19 to 2020/21</p>	<p><u>RESOLVED:</u></p> <ol style="list-style-type: none"> 1. That the committee notes the additional resources being put in to attempt to collect more historical housing benefit overpayment debt, along with the fact that lobbying is taking place via London Councils and the Local Government Association regarding the possibility of transferring this debt back to the Department for Work and Pensions once Universal Credit has been rolled out, but wishes to see efforts redoubled in this regard 2. That the committee is pleased to see the new SEN transport contract commence, albeit after much delay, but requests future updates to reassure Members that expected savings are being realised and service levels are being met 3. That more focus is needed on the pipeline of demand with regards to children with special educational needs and disabilities (SEND) who will require Education, Health & Care (EHC) plans when they start school, and that central government be lobbied regarding the need for a funding system which better responds to the demand 4. That the committee notes the plans in place to replenish the Council's reserves but wishes to see these further strengthened 5. That the committee commends the work being done around the social housing investment fund but that a greater focus is needed on reducing costs and growing income streams more widely. The committee notes that a Commercial Strategy is expected in the coming financial year and wishes to further explore this matter at the appropriate juncture 6. That the committee notes its concerns at recent developments involving Capita and, while welcoming the reassurances given regarding monitoring and business continuity planning, wishes to see more detail on how this risk is being managed 		<p>For follow up in 2018/19 – to be scheduled</p> <p>Completed</p>	<p>A</p>
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		<p>7. That the reporting of fees and charges in the budget report be enhanced in future to give more detail regarding how levels are set, such as benchmarking and criteria used</p> <p>8. That the committee agrees with the King's Fund assessment that 'cuts to public health are the falsest of false economies' and recommends that the Council does not make cuts additional to the 26% cut already being made to public health by central government. Any efficiencies made in public health should be reinvested directly in public health to prevent illness and treat people with addiction and sexual health conditions. Preventing and treating illness early saves lives and money.</p>				
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