

**Name of Committee: Health and Wellbeing Board**

**Date of Committee: 12 October 2017**

**Children and Families Strategic Partnership update**

**Wards: All**

**Report Authorised by:** Strategic Director: Children Services: Annie Hudson

**Portfolio:** Cabinet Member Children & Families: Cllr Jane Pickard

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### **Report summary**

The purpose of this report is to update the Health and Wellbeing Board on the work programme of the Children and Families Strategic Partnership Board (CFSPB). This report covers the outcomes of the CFSPB meeting held on 18 July 2017.

### **Finance summary**

There are no capital or revenue implications arising as a direct result of this report.

### **Recommendations**

- (1) To note the contents of the report.

## **1. Context**

- 1.1 The Lambeth Children and Families Strategic Partnership (CFSP) is a sub-group of the Health and Wellbeing Board. Its chair is the cabinet member for Families and Young People and vice chair of the Health and Wellbeing Board. Some members sit on both boards. An update of the work of the Health and Wellbeing Board is reported to the CFSP via Partner updates which is a standing item on the agenda of meetings.
- 1.2 The purpose of the Children and Families Strategic Partnership is to enable statutory and non-statutory agencies to work better together for children, young people and their families, both in planning and delivering services and thus improving outcomes for all children and young people.
- 1.3 The Children and Families Strategic Partnership is, along with the Local Safeguarding Children's Board, a key strategic forum to talk about children and young people in the borough. It brings together all partners engaged in children's services throughout the borough for a strategic discussion and general overview.
- 1.4 The Children and Families Strategic Partnership meeting held on 18 July was attended by:
- Cllr Jane Pickard (Chair), Cabinet Member for Families and Young People, London Borough of Lambeth (LBL)
  - Annie Hudson, Strategic Director, Children and Young People's Services, LBL
  - Amy Buxton-Jennings, Director of Commissioning and Improvement, LBL and Lambeth CCG
  - Ruth Hutt, Director of Public Health, Lambeth Council
  - Mark Stancer, Director of Children's Social Care, LBL
  - Cathy Twist, Director of Education and Learning, LBL
  - Richard Parkes, Director, Young Lambeth Cooperative
  - Dan Stoten, Assistant Director of Integrated Children's Commissioning, LBL and Lambeth CCG
  - Nandini Mukhopadhyay, CCG Lead for Children & Families, CCG
  - Laura Griffin, Commissioning Lead: Early Years & Parenting, Children's Services, LBL
  - Rebecca Riggs,
  - Laura McFarlane, Director, Lambeth Early Action Partnership
  - Abdu Mohiddin, Consultant in Public Health, LBL
  - Veronika Thiel, Public Health Specialist, CYP, LBL
  - Virginia Roberts, Local Area Review Consultant, LBL
  - Orla Oakey, National Management Trainee, Integrated Commissioning, Children's Services, LBL

## **2. Proposal and Reasons**

This report has been produced as an information paper for the Health and Wellbeing Board to update that body on what was discussed and agreed at the Children and Families Strategic Partnership meeting held 18 July 2017. Health and Wellbeing Board members are asked to note the content of the report and provide comments if necessary. The following areas were discussed in detail at this meeting:

## 2.1 **CYP JSNA Presentation and Annual Public Health Report 2016/17**

*Abdu Mohiddin, Public Health Consultant and Veronika Thiel, Public Health Specialist, CYP, LBL*

Abdu Mohiddin introduced the Lambeth Children and Young People's JSNA presentation and provided a progress update.

- The process and methodology to producing the JSNA was explained. The JSNA includes:
  - a table containing 100 indicators and, where available, trend analysis and comparison of Lambeth with London and England
  - a 2 by 2 matrix of need (the Red Box) grouping indicators into broad categories of high and low need, helping to steer stakeholders to priority areas for intervention.

The Red Box criteria was explained and board members were updated on data relevant to Early years, Education, Children and young people, Disability, CTC and complex needs and CLA.

### 2.1.2 Conclusions were discussed including Red Box indicators revealing themes:

- Children with long-term conditions (hospital admissions for Asthma, Epilepsy and Diabetes, childhood obesity, sickle cell anaemia and thalassemia)
- Vulnerable/at-risk CYP - looked after children, (CSE, neglect, youth violence)
- Deprivation associated (educational attainment FSM, children in poverty under 16 year olds)
- Disabilities and learning disabilities
- Early years (A&E attendances, school readiness, childhood immunisations, oral health)
- Mental health and wellbeing
- Sexual health (including teenage conceptions)

### 2.1.3 Needs analysis also revealed other priority areas:

- Child sexual exploitation - part of the wider safeguarding work going on in Lambeth
- Youth violence - issue as seen in e.g. local police knife crime data.
- SEND disability - data and evidence review of local prevalence and needs
- Neglect - risk factors in Lambeth and ways to reduce and mitigate the effects of neglect.
- Sickle Cell anaemia and thalassemia - further work will be done to identify ways to improve care, reduce admissions and lead to better care in the community.

### 2.1.4 **Annual Public Health Report 2016/17: the health of children and young people in Lambeth**

Veronika Thiel, Public Health Specialist, reported on borough headline data:

- Lambeth population has grown from c.278,000 (2005) to c.324,000 people (2015)
- Number of young people <25 years in Lambeth increased by 3,800 since 2005, but dropped from 31% to 28% as share of the population
- Birth rate has decreased
- Inequality is increasing; compared to 2010, more areas of the borough are amongst the most deprived in the country, while others have become less deprived

- Ethnically diverse borough with 86% pupils BME

Graphs were shown to illustrate:

*In the early years*

- Infant deaths have reduced significantly
- Average school readiness has improved, but substantial inequalities persist as children in deprived circumstances and from some ethnic groups do less well

*In children of school age*

- In primary school children, emotional health may be improving, but the opposite is likely in secondary school, and it is worse for girls
- Obesity may be reducing or at least stabilising

*In adolescents*

- Increased admissions for self-harm
- Sexual health a substantial issue but some improvement
- Alcohol misuse is reducing
- Youth offending has reduced

*Across age groups*

- Safeguarding: fewer children in care but unmet needs e.g., where children are being sexually exploited, an increase in children in temporary accommodation
- Large numbers of children have a long term condition and quality of care may not be optimal

Recommendations in response to data included:

- An Integrated Early Years Programme
- Support all schools to register to the London Healthy Schools programme and aim for at least Bronze Medal award
- Develop Integrated Young People's Services with a 'no wrong door' approach that place the relationship with young people at their heart
- Embed a whole population approach to safeguarding, where safeguarding happens at every stage and in all settings for all children
- Knowing the CYP population better through improving data sharing between services
- Engage, inform and empower communities
- Promote and embed Health and Wellbeing in All Policies

**Comments and discussion:**

- Performance of statistical neighbours was queried. Public Health explained due to the high number of indicators a deep dive into 5 or 6 was possible to provide comparative analysis, however this would not provide a whole picture. Board agreed this as an action.
- There was a discussion about first time entrants to the youth justice system data which remains higher than London and England. The impact of a data lag impacting outturns was also discussed. Despite this Lambeth rates have fallen more steeply than in London and England.
- Chlamydia detections per 100,000 young people aged 15 to 24 are much higher than in London or England, unclear whether this is due to lower screening numbers or a decline in prevalence.
- Unplanned hospital admissions in under 19s for asthma, diabetes and epilepsy account for over 90 per cent of emergency admissions for children with long-term conditions: Lambeth rate exceeds the England rate by about a fifth, which suggests scope for improvement and needs further investigation.

- Further scrutiny is required around Lambeth having more children in temporary accommodation than London-wide. To be scheduled for discussion at a future meeting.

2.1.5 The CFSP noted the update and welcomed a deep dive into 5 or 6 indicators to allow for comparative analysis with statistical neighbours. The board welcomed a summary version of the 'Annual Report of the Director of Public Health 2016/17, Health of CYP', to share across agencies.

## **2.2 Children and Young People's Plan 2017**

- **Draft plan for discussion** – Dan Stoten, Integrated Assistant Director –Children's Commissioning, CCG/LBL and Amy Buxton-Jennings, Director of Commissioning & Improvement, Lambeth Council/NHS Lambeth CCG

2.2.1 A report was presented seeking comments from the Children and Families Strategic Partnership Board (CFSPB) on the draft Children and Young People's Plan.

2.2.2 The board was asked to agree on:

- a. the ambitions set out in the plan
- b. the focus given to tackling inequality, particularly for four key groups: children growing up in poverty, Black African and Caribbean children, children with SEND and children looked after.
- c. The five priority programmes in the plan: A Child-Friendly Lambeth, Better Start, Young Lambeth, Children with SEND and Children at Risk of Harm or Looked After.
- d. The board was also asked to consider a potential name change for the CFSPB to the Children's Trust Board

Specific comments to be submitted by 31 July, a final branded and "designed-up" version of the plan will go for sign off by the Board in September and then to Cabinet on 2 October. A launch event will take place in October and a poster/plan on a page version will be produced and circulated widely across the borough.

### **Comments and discussion:**

- Proposals for potential board name change: Lambeth Children First; Children's Trust. Reference to families was felt important
- It was felt important to discuss the development of the CYPP across different partnership boards
- Ensure explicit reference to all partners engaged in the plan to avoid sounding like a council document
- Recommended to make reference to transitions work with Adults services
- Recommended to engage schools
- To move partnership diagram towards the front of the plan
- Explicit reference to CYP voice and integration work is needed
- An implementation plan is required
- Proposal to have a young person's version of the CYPP – discussion around a poster format

- Agreed to bring revised version back to CFSP in September and then to Cabinet in October

### **2.3 Draft Strategy for children and young people 0-25 with SEND 2017-2020 (final draft for consultation)**

*Cathy Twist, Director of Education, Learning and Skills, LBL and Virginia Roberts, Local Area Review Consultant - SEND*

2.3.1 A final draft of the SEND strategy was presented for consultation.

2.3.2 The strategic vision and four strategic priorities were explained:

Vision: We believe that all children with special educational needs and / or disability have the right to a fulfilling life, with equality of access to opportunities that improve their life chances and empower them to be the best they can be.

Priorities:

1. Ensure children and young people with SEND and their families / carers are supported, and empowered to be more resilient and independent within their communities.
2. Ensure children and young people with SEND receive the right support at the right time from education, health and care in order to enable them to achieve their full potential.
3. Act as the champion for children and young people with SEND to ensure they have inclusive and equitable access to universal services and a good quality education in their local community.
4. Encourage children and young people to have high aspirations and empower them to lead independent and fulfilling lives as adults.

Feedback provided to date was reported:

- Emphasis on inclusion as many SEND pupils are educated in mainstream settings
- To be more aspirational
- To consider different ways of working
- Positive feedback from Parent Forums
- Consideration given to feedback from young people provided during the CYPP consultation
- Further consultation to take place in autumn 2017, young people and school engagement is key.

#### **Comments and discussion**

- Important to maximise access to data and user engagement
- Strategy sign off process should be partnership lead rather than Cabinet Member only
- To make more reference to: innovation, best practice, SEND friendly organisations/services
- Consideration should be given to the relationship with services for adults and the transition between the two
- Concern that GPs aren't engaged when Education, Health and Care Plans are put in place
- Consideration to the cultural shift of information sharing across services e.g. GPs
- Links between CYPP and SEND strategy requires thought

2.3.3 The Partnership noted the update.

## **2.4 A Better Start for Lambeth**

*Laura Griffin, Commissioning Lead: Early Years & Parenting, Children's Services, LBL*

- 2.4.1 A report was presented updating the board on progress with the Better Start programme; early years pathway and the review and to outline proposed delivery options for the children's centre programme.
- 2.4.2 The strategic aim for the Better Start programme is to achieve a systemic change in the commissioning and delivery of services for children in the perinatal period and until their fifth birthday.
- 2.4.3 Work is currently being undertaken around the early years pathway and review for 0-5. Detailed work is taking place around practitioners best placed to deliver services dependent on children's needs.
- 2.4.4 A menu of interventions proposed by the Better Start steering group is being developed which will inform commissioning as part of the Better Start programme.
- 2.4.5 The integrated delivery model for early years provision is at an early stage and consensus is it best aligns with the 'virtual hub' model. By April 2018 a Partially Integrated Partnership should be in place.
- 2.4.6 Implementation of new delivery models for the children's centre programme is intended to be from 1<sup>st</sup> April 2018. Four delivery options for the children's centres programme with their advantages and disadvantages for each option were provided. Options 3 & 4 are the preferred options of the Better Start Steering Group. Delivery models will be developed further based on a steer by the CFSP and further stakeholder engagement and consultation.

Proposed new delivery models:

### *Option 3: Provider strength based model*

- Current children's centre provider organisations maintain responsibility for child development and school readiness activity, and receive a reduced budget for this purpose.

### *Option 4: Lead Provider model*

- All children's centre provision in cluster area aligned to 5 town centre areas and delivered by one staff team employed/managed by one lead provider organisation, with services planned and delivered according to identified local need.

## **2.4.7 Comments and discussion**

- Consideration to Health Visitor role in integrated delivery model and potential to have an alliance model
- Delivery should be fluid so not restricted by geographical boundaries
- Strengths and weaknesses of options 3 and 4 were discussed
- Asset management is key to the choice of delivery models
- Implications of midwife restructure/remodelling to be considered

2.4.8 Chair reported with regret that following a period of ill health, fellow CFSP board member, Barbara Hills, General Manager, Children's Community Health, GSST, had sadly passed away. Board members acknowledged Barbara's commitment & consistent invaluable input to the board which she sat on for several years. Chair agreed to write to GSST to invite a representative to join the board.

## **2.5 Partner Updates**

- Metropolitan police reported on the current remodelling of police services addressing budget savings, efficiencies and de-layering. Timeframes to be confirmed. Lambeth to align with Southwark thus having one Borough Commander. Certain boroughs have already merged to form areas and it is intended all London boroughs will be managed across 12 areas.
- It was proposed an agenda item be added to the forward plan around Police work in the community and alignment with the CYPP priorities.

## **3 Finance**

3.1 There are no capital or revenue implications arising as a direct result of this report.

## **4 Legal and Democracy**

4.1 There are no legal comments arising from this report but specific legal advice may be provided as required.

## **5 Consultation and co-production**

5.1 The report provides an update for the Health and Wellbeing Board. The CYPP and SEND strategy were presented for consultation and many of the items discussed by the CFSP involve engagement with children, young people, families and other local stakeholders.

## **6 Risk management**

6.1 None

## **7 Equalities impact assessment**

7.1 The report provides an update for the Health and Wellbeing Board. An Equality Impact Assessment has not been produced for the purpose of this report but will be produced for many of the projects discussed by the CFSP at this meeting.

## **8 Community safety**

8.1 None

## **9 Organisational implications**

9.1 Staffing and accommodation



None

## **10 Health**

10.1 None

## **11 Timetable for implementation**

11.1 The next meeting of the CFSP is Thursday 7 September 2017.

<b>Audit trail</b>				
<b>Consultation</b>				
<b>Name/Position</b>	<b>Lambeth cluster/division or partner</b>	<b>Date Sent</b>	<b>Date Received</b>	<b>Comments in para:</b>
Councillor Jane Pickard	Cabinet Member: Families and Young People	29/08/17	06/09/17	
Annie Hudson	Strategic Director Children Services	29/08/17	06/09/17	
Amy Buxton-Jennings	Director, Commissioning and Improvement	29/08/17	06/09/17	
Nilesh Jethwa	Finance	06/09/17	06/09/17	
Andrew Pavlou	Legal Services	06/09/17	07/09/17	
Nazyer Choudhury	Democratic Services	06/09/17	07/09/17	
John Bennett	Policy and Communications	29/08/17	06/09/17	Throughout

<b>Report history</b>	
<b>Original discussion with Cabinet Member</b>	
<b>Report deadline</b>	
<b>Date final report sent</b>	4.10.17
<b>Report no.</b>	/17-18
<b>Part II Exempt from Disclosure/confidential accompanying report?</b>	Yes/No
<b>Key decision report</b>	No
<b>Date first appeared on forward plan</b>	N/a
<b>Key decision reasons</b>	N/a
<b>Background information</b>	None
<b>Appendices</b>	None