

Name of Committee: Health and Wellbeing Board

Date of Committee: 12 October 2017

Lambeth Children's Partnership Update

Wards: All

Report Authorised by: Strategic Director: Children Services: Annie Hudson

Portfolio: Cabinet Member Children & Families: Cllr Jane Pickard

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Report summary

The purpose of this report is to update the Health and Wellbeing Board on the work programme of the Lambeth Children's Partnership. This report covers the outcomes of the LCP meeting held on 7 September 2017.

Finance summary

There are no capital or revenue implications arising as a direct result of this report.

Recommendations

- (1) To note the contents of the report.

1. Context

- 1.1 The Lambeth Children's Partnership (LCP) is a sub-group of the Health and Wellbeing Board. Its chair is the cabinet member for Families and Young People and vice chair of the Health and Wellbeing Board. Some members sit on both boards. An update of the work of the Health and Wellbeing Board is reported to the LCP via Partner updates which is a standing item on the agenda of meetings.
- 1.2 The purpose of the Lambeth Children's Partnership is to enable statutory and non-statutory agencies to work better together for children, young people and their families, both in planning and delivering services and thus improving outcomes for all children and young people.
- 1.3 The Lambeth Children's Partnership is, along with the Local Safeguarding Children's Board, a key strategic forum to talk about children and young people in the borough. It brings together all partners engaged in children's services throughout the borough for a strategic discussion and general overview.
- 1.4 The Lambeth Children's Partnership meeting held on 18 July was attended by:
- Cllr Jane Pickard (Chair), Cabinet Member for Families and Young People, London Borough of Lambeth (LBL)
 - Annie Hudson, Strategic Director, Children and Young People's Services, LBL
 - Amy Buxton-Jennings, Director of Commissioning and Improvement, LBL and Lambeth CCG
 - Mark Stancer, Director of Children's Social Care, LBL
 - Cathy Twist, Director of Education and Learning, LBL
 - Richard Parkes, Director, Young Lambeth Cooperative
 - Dan Stoten, Assistant Director of Integrated Children's Commissioning, LBL/Lambeth CCG
 - Nandini Mukhopadhyay, CCG Lead for Children & Families, CCG
 - Teresa Foster, T/Detective Chief Inspector, LBL
 - Laura McFarlane, Director, Lambeth Early Action Partnership
 - Ian Diley, Consultant in Public Health, LBL
 - Sue Pettigrew, Chair of VCS Forum, St Michael's Fellowship
 - Bethan Hope-Evans, Senior Policy and Communications Office, LBL

Presenting:

- Jennifer Reiter, Lead Commissioner – Sexual Health, LBL
- Emily Newell, Senior Commissioning Officer – Sexual Health, LBL
- Susannah Beasley Murray Assistant Director, Children's Services (Division), LBL

2. Proposal and Reasons

This report has been produced as an information paper for the Health and Wellbeing Board to update that body on what was discussed and agreed at the Lambeth Children's Partnership meeting held 7 September 2017. Health and Wellbeing Board members are asked to note the content of the report and provide comments if necessary. The following areas were discussed in detail at this meeting:

2.1 Parenting programme, ‘Strengthening Families, Strengthening Communities’ (SFSC) (part of the sexual health promotion programme: The Rise Partnership) Presentation

Jennifer Reiter, Lead Commissioner – Sexual Health, LBL & Emily Newell, Senior Commissioning Officer – Sexual Health, LBL

2.1.1 *Jennifer Reiter* introduced her presentation about the SFSC programme providing background information to its origins. The programme is currently delivered by mainstream agencies to all communities. The presentation covered: where SFSC is used; what it is: a 13 week programme based on violence prevention with a facilitative approach; how it delivers sexual health promotion and healthy lifestyles; impact of programme such as improvement in parent and child relationships; background information to the RISE Partnership and plans for the future.

2.1.2 Key aspects of the programme:

- 13 weeks structured group programme
- Access to information and resources
- Strategies for improving relationships
- Role play and between session activities
- 6-15 per group
- SFSC is used with diverse communities, including black and minority ethnic groups, dads and other carers (as well as mums), parents with complex health needs, learning disabilities etc
- SFSC has resources which allows it to focus on specific issues such as gang violence, sexual health, radicalisation and extremism,

2.1.3 The pre- and post-programme questionnaires help to see how parents perceive their children’s abilities before and after they have completed the SFSC programme. Data demonstrated an increased confidence in a child’s ability to avoid risky behaviour and to become more confident and comfortable in themselves.

2.1.4 Since April 2016 4 SFSC programmes via RISE have been established engaging 64 parents as well as Lambeth parents attending Lewisham and Southwark programmes.

Future plans include:

- Launch of 5 new programmes via RISE
- To hold courses also at weekends and in evenings
- More holistic approach with other commissioning teams
- Build capacity of other services to deliver SFSC training
- Universal delivery and preventative focus
- To address issues around inappropriate referrals e.g. social care referrals of vulnerable parents to the programme

Comments and discussion:

- Referral methods to the programme and programme publicity was discussed

- Measures of success of the programme were queried
 - The history of the programme and engagement with Sure Start and YOS and types of families engaged was discussed
 - The importance of reviewing parenting programmes and having a sustainable delivery model especially in the light of reduced resource
 - Measurable programme outcomes are key to enable a cost benefit analysis
 - External evaluation of the programme will take place during early 2018/19
 - Where the programme sits strategically was discussed.
 - Who refers to the programme and how hate crime and sexual exploitation is recorded. It was agreed this programme will be included in GPs list of programmes to refer to
 - Reference was made to links with the Black Thrive programme.
- Jennifer Reiter agreed to share evaluation data once available; a referral form and a mapping programme of parenting programmes to help service referrals

2.2 Children and Young People's Plan 2017-22 – update

Dan Stoten, Integrated Assistant Director – Children’s Commissioning, CCG/LBL and Amy Buxton-Jennings, Director of Commissioning & Improvement, Lambeth Council/NHS Lambeth CCG

2.2.1 Dan Stoten, reported that the CCG governing body, CAMHS team and Cabinet Members have all now been consulted on the latest version of the CYPP. Budget mapping has taken place, further detail around engagement included in the plan and specific inequality areas highlighted.

2.2.2 The final CYPP will go to Cabinet and CCG governing body for approval in November.

Comments and discussion:

- A new name for the partnership was discussed and it was agreed to rename the board: Lambeth Childrens’ Partnership (LCP).
- Partners gave thanks and praise for the wide consultation undertaken for the CYPP and valued its clear format.

The LCP noted the update and welcomed a final version of the plan following final sign off stages.

2.3 Children with SEND 2017-20: final strategy

Draft Strategy for children and young people with SEND (final draft for sign off)

Cathy Twist, Director of Education, Learning and Skills, LBL

2.3.1 Cathy Twist presented the draft SEND strategy which is almost final. Minor amendments are to be made such as further reference to funding. Strengths and weaknesses of the educational achievement of Lambeth pupils with SEND was discussed. For example, progress needs to be made by children in the Early Years and the gap between progress made by young children with SEND against non-SEND has been getting wider. Demand for SEND services is growing as is the number of requests for Education Health and Care Plans. High spend areas such as SEND transport were also discussed.

2.3.2 It was reported that there were five strategic priorities: promoting independence for children, young people and families; early years, schools and education providers working in partnership to support achievement and progress; working together effectively to maximise the impact of services and resources; securing the right local specialist provision and monitoring of financial spend, ensuring affordability and value for money. An implementation plan to deliver these priorities will be overseen by the SEN Partnership Board.

Comments and discussion:

- Engagement of parents in the development of the strategy had been positive and parents are represented on the SEN partnership board.
- Balancing of expectations is key especially with regard to new legislation, reduced resource and increased need. It was suggested that this be referenced in the context section of the strategy.
- Measures of success and responsible officers should be referenced in the implementation plan
- Key to consider perception of parents
- Independence for children young people with SEND and their Families to enable them to develop and implement plans to achieve aspirations. Three ways this strategy aims to promote independence: Co-production: involve children and young people and their families in shaping the services they receive; Personalisation: increase people's control over some of the specific services they receive, so they are better designed to their individual needs and preferences and Preparing for Adulthood: support young people to achieve the best possible outcomes in adulthood

The partnership signed off the strategy subject to minor amends.

2.4 Better Start

- **Programme update**

*Dan Stoten, Integrated Assistant Director -Children's Commissioning, CCG/LBL
Amy Buxton-Jennings, Director of Commissioning & Improvement, Strategy & Commissioning: Children, LBL & Lambeth CCG*

2.4.1 A timeline for Engagement and Approvals required for the Better Start programme was circulated to the board for information. Partners were reminded that a menu of interventions proposed by the Better Start steering group is being developed which will inform commissioning as part of the Better Start programme and by April 2018 new delivery models for the children's centre programme and a partially Integrated Partnership should be in place.

2.4.2 Views around the proposed consultation programme were shared.

Comments and discussion:

- Health visiting and midwifery services have been engaged in the development of the new model
- Savings across the 3 years are key to identifying which interventions are commissioned

- Concern around allocating health visitors to just five areas and removing them from GP practices
- Engagement events begin in October where a framework will be provided to allow for development of the proposals
- The overall aim is to have 23 sites and to reduce 16 providers to 5
- Service user perspective is key to the success of this programme
- Adopting best practice and learning of other local authorities as well as drawing upon the successes of Lambeth's existing children's centres and schools is key

The partnership noted the update and welcomed further updates at future meetings.

2.5 Reframing Early Help in Lambeth

- Presentation

Amy Buxton-Jennings, Director of Commissioning & Improvement, Strategy & Commissioning: Children, LBL & Lambeth CCG

Susannah Beasley Murray Assistant Director, Children's Services (Division)

- 2.5.1 The board received a presentation which outlined: drivers for change; approach and insight; vision and aims and future models:
- Drivers for change include: CYPP, financial imperatives, Troubled Families programme; Young People at risk strategy; improving children and families' journey and experience of our services and the forthcoming Ofsted inspection which will look at the effectiveness of early help in Lambeth.
 - the current early help offer spend 17/18
 - Strengths and weaknesses of our current offer
 - Issues emerging from our JSNA
 - Demand of Early Help services
- 2.5.2 A new early help offer to include: **Tier 2** advice and support: for children, young people and families with "emerging needs" provided, in the main, by universal or targeted services and the wider community, including schools, children's centres, youth and play providers, school nursing, sexual health and substance misuse services and **Tier 3** targeted family support: for families with multiple needs (Tier 3) provided by the local authority
- 2.5.3 Clear vision was presented with universal services in the driving seat to deliver effective early help through embedded advice and consultation mechanisms. A clear practice model was also described consisting of six elements: framework; methodology; outcomes framework; multi-agency working; programmes and interventions and workforce development.
- 2.5.4 Locality based hubs were outlined as the centrepiece of the new model - to facilitate a new approach to early help, new locality-based hubs are proposed, to ensure better co-ordination of services and enhanced partnership working, signposting and support for families and professionals.

2.5.5 Ways of working were presented: **Virtual network of providers** involved in delivering Tier 2 early help in a local area, e.g. schools (about 25 in each area), youth and play providers, GP practices, voluntary and community services, etc; **Supported by a locality-based Young Lambeth Team** who can provide advice and support as well as signposting to Tier 2 services in the local area; **Young Lambeth Team to be multi-agency team** of Early Help Advisers, Health and Wellbeing Advisers, YLC Pathway Coordinators; **Each “network member” signs up to the new Early Help Framework and Practice Model** (developed in collaboration); Young Lambeth Team to coordinate **shared workforce development, training and best practice examples** and Potential for **local ‘partnership panel’** to be explored as a means of enabling practitioners in a locality to access advice and support from other partnerships members and share learning about how to support similar cases in future

2.5.6 Implications of service redesign were explained for areas: School nursing and healthy weight through our Happy and Healthy programme; The Council’s Early Help service; Better Start; CAMHS transformation; The YLC’s consortia model (which already exists on a 5 town centre area basis) and Young people’s substance misuse and sexual health. Redesign in these areas will help ensure greater integration and a smoother journey for children, young people and families and more efficient use of diminishing resource.

2.5.7 Next steps: to develop governance for the new model. An implementation timeframe was presented. New Early Help Offer to be operational by April 2018.

Comments and discussion:

- Clarity around the purpose of the Early Help Partnership was provided. This will be a time-limited board which replaces the Young Lambeth Strategic Board and reports to the Children’s Partnership.
- Chair welcomed a refresh of the Troubled Families programme.
- It was suggested that a pilot approach in one area could help ensure buy-in from all areas affected.
- Locality based hubs were welcomed. Met Police referred to the success of the Domestic Violence One Stop Shops.

The partnership praised the new approach to Early Help and welcomed a further updates on developments.

2.6 Partner Updates

- No partners updates were provided.

3 Finance

3.1 There are no capital or revenue implications arising as a direct result of this report. Service planning has been undertaken on basis of identified funding and takes into account the Council’s medium term financial strategy

4. Legal and Democracy

4.1 There are no legal comments arising from this report but specific legal advice may be provided as required.

5. Consultation and co-production

5.1 The report provides an update for the Health and Wellbeing Board. The CYPP and SEND strategy were presented for consultation and many of the items discussed by the LCP involve engagement with children, young people, families and other local stakeholders.

6. Risk management

6.1 None

7. Equalities impact assessment

7.1 The report provides an update for the Health and Wellbeing Board. An Equality Impact Assessment has not been produced for the purpose of this report but will be produced for many of the projects discussed by the LCP at this meeting.

8. Community safety

8.1 None

9. Organisational implications

9.1 Staffing and accommodation

None

10. Health

10.1 None

11. Timetable for implementation

11.1 The next meeting of the LCP is Monday 13 November.

Audit trail				
Consultation				
Name/Position	Lambeth cluster/division or partner	Date Sent	Date Received	Comments in para:
Councillor Jane Pickard	Cabinet Member: Families and Young People	25.09.17	26.09.17	
Annie Hudson	Strategic Director Children Services	25.09.17	26.09.17	
Amy Buxton-Jennings	Director, Commissioning and Improvement	25.09.17	26.09.17	
Nilesh Jethwa	Finance	25.09.17	27.09.17	
Andrew Pavlou	Legal Services	25.09.17	28.09.17	
Nazyer Choudhury	Democratic Services	25.09.17	28.09.17	
John Bennett	Policy and Communications	25.09.17	25.09.17	Throughout

Report history	
Original discussion with Cabinet Member	
Report deadline	
Date final report sent	4.10.17
Part II Exempt from Disclosure/confidential accompanying report?	Yes/No
Key decision report	Yes/No
Date first appeared on forward plan	N/a
Key decision reasons	N/a
Background information	None
Appendices	None