

Health and Wellbeing Board 12 October 2017

Children and Young People's Plan 2017-2022

Wards: All

Portfolio: Councillor Jane Pickard, Cabinet Member for Families and Young People

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Report summary

This report proposes that Health and Wellbeing Board endorse the Lambeth Children and Young People's Plan 2017-22. This is the overarching strategy for children and young people in Lambeth, which will be governed by the Lambeth Children's Partnership over a five-year period.

The Children and Young People's Plan has been co-produced with the Lambeth community and has benefited from extensive engagement with partners. The Children and Young People's Plan outlines the central vision for the Lambeth children's system, aimed at making Lambeth the best place in the world for children and young people to grow up. The Plan outlines five priority delivery programmes to realise this vision and sets out ways of working for partners to help secure the best outcomes for children and young people.

Please note that this report seeks approval of the text for the Lambeth Children and Young People's Plan, before the Plan receives final sign-off at Cabinet in November 2017. Following adoption by Cabinet, the final document will be published in a fully designed format.

Finance summary

There are no specific financial implications arising directly as a result of this report.

Recommendations

1. To endorse the Lambeth Children and Young People's Plan 2017-22.

1. Context

- 1.1 There are 67,900 children and young people in Lambeth (aged 0-19), from a diverse range of backgrounds and life experiences and with varying levels of need.
- 1.2 As part of the “Every Child Matters” reforms, the Children Act 2004 gave local partnerships a duty to cooperate to improve the wellbeing of children and young people. This included the statutory requirement to set up a Children’s Trust and publish a Children and Young People’s Plan. In 2010, children’s trust reforms removed the requirement to produce a Children and Young People’s Plan. The last Lambeth Children and Young People’s Plan was for 2011-14.
- 1.3 Although the statutory obligations for local partnerships have changed, in Lambeth we believe that it is still important that partners continue to work together to set and deliver shared objectives for children. For this reason, the Lambeth Children’s Partnership first agreed to develop a new Children and Young Peoples Plan in January 2017.¹
- 1.4 The Lambeth Children’s Partnership is the main forum that brings together agencies working to support children and young people in the borough. This includes representation from Lambeth Council, NHS Lambeth Clinical Commissioning Group, other health partners, schools and the voluntary and community sector.²
- 1.5 The Lambeth Children and Young People’s Plan 2017-22 has been developed in the context of significant challenges and opportunities within Lambeth. Key pressures include financial constraints, growing demand for services and rising inequality in the borough. Meanwhile, the Plan also responds to a number of major opportunities. These include Lambeth’s excellent schools and health services, the vibrancy and diversity of the local community and the growing evidence base concerning interventions that make a difference for children and young people.
- 1.6 The Children and Young People’s Plan 2017-22 has been developed to reflect the priorities of the Health and Wellbeing Strategy, as outlined on Page 5 of the Plan. This includes a partnership approach that embeds health and wellbeing in all policies, a strong focus on transforming systems and integration and priority delivery programmes for early action and prevention.

2. Proposal and Reasons

- 2.1 This report proposes that Health and Wellbeing Board endorse the Lambeth Children and Young People’s Plan 2017-22.
- 2.2 The benefits of having a Children and Young People’s Plan include:
 - To engage and enthuse partners and the community in the process of agreeing a new vision for children and young people in Lambeth.
 - To set the overarching context and “strategic glue” for a range of other strategies and plans relating to children and young people in Lambeth.

¹ Please note that the Lambeth Children’s Partnership is the partnership forum that replaced the Children’s Trust, following legislative change in 2010. This Partnership has also been known previously as the Children and Families Strategic Partnership.

² For the full membership of the Lambeth Children’s Partnership, please see Page 2 of the Lambeth Children and Young People’s Plan 2017-22.

- To provide a framework for focusing resources across the partnership on a number of outcomes where we want to “turn the curve” over the next five years and on a number of priorities areas where there is opportunity to redesign services in pursuit of those outcomes.
- To co-ordinate and strengthen partnership work to support children and young people in Lambeth, supported by a set of “design principles” for impactful, collaborative working.

2.3 The Plan sets out a partnership vision for making Lambeth the best place for children and young people to grow up. The Lambeth Children’s Partnership will oversee work across the children’s system towards this aim. Over a five year period, this will include a strong focus on five priority delivery programmes:

- Child Friendly Lambeth (working title)
- A Better Start (0-5)
- A New Approach to Early Help (5-19)
- Children with Special Educational Needs and/or Disability (SEND)
- Children at risk of harm and Looked After Children

2.4 These programmes include universal services for children and young people aged 0-19, alongside additional support for children and young people with SEND, and work across the partnership to safeguard and support children at risk of harm and children looked after. The ‘child friendly Lambeth’ (working title) programme seeks to build on existing support and create new opportunities for children and young people in the community, by looking beyond public services alone for a more holistic offer.

2.5 Each programme has specific governance arrangements in place, underpinned by detailed delivery plans. The Children and Young People’s Plan provides an overview of the vision and ambitions for children and young people in Lambeth, alongside the programmes established to help achieve the strategic aims of the Plan.

2.6 The Lambeth Children and Young People’s Plan 2017-22 has been developed through extensive engagement with the Lambeth community, including children, young people, and parents. The findings of the engagement activity are described in Section 5 of this report. Additionally, partners from agencies across the children’s system have been closely involved in creating this partnership Plan, including the local authority, health, police, children’s centres, and the voluntary and community sector.

3. Finance

3.1 There are no specific financial implications arising directly as a result of this report.

3.2 The Service areas within the Childrens Services including Childrens Social Care, Education & SEN and Early Years & Parenting, are set annual budgets to which they are required to work. Partners, such as schools are provided with annual delegated budgets to meet the education needs of their pupils.

4. Legal and Democracy

4.1 There is no longer a statutory requirement to produce a Children and Young People’s Plan. The Lambeth Children’s Partnership opted to produce a partnership plan voluntarily, which is not governed by any specific legislative framework.

4.2 The Lambeth Children and Young People’s Plan 2017-22 has been developed in connection with the Lambeth Strategy for Children with SEND 2017-20. This strategy outlines how Lambeth will meet the requirements of the Children and Families Act 2014, to ensure that Lambeth fulfils its responsibilities in a way that is ambitious, inclusive and realistic in the challenging financial context.

5. Consultation and co-production

- 5.1 The Lambeth Children and Young People's Plan 2017-22 has been developed through extensive engagement with partners and co-production with children, young people and families in the borough.
- 5.2 Between May and August 2017, over 350 children, young people, parents and community members participated in engagement activities to co-produce the Children and Young People's Plan.³ There were three main channels for participation: face-to-face engagement sessions across the borough, a community co-production event on 12th July and an online survey.
- 5.3 The Plan has been developed through engagement with groups from a diverse range of ages, genders, cultural and ethnic backgrounds. This involved a particular focus on listening to looked after children, children and young people from black and minority ethnic backgrounds and children with special educational needs and/or disability as key groups who are particularly vulnerable to poor outcomes.
- 5.4 Groups who participated in face-to-face engagement sessions include:
- Looked after children at the Children in Care Council
 - Primary school pupils at two Lambeth primary schools
 - Pupils aged 16-18 at Lambeth College
 - Year 6 pupils with speech, language and communication needs participating in the Afasic Transition Course
 - Young people with autism spectrum disorder (ASD) at the London Nautical School ASD Resource Base
 - Groups of young people at two Young Lambeth Co-op events
 - A group of teenagers on the Prince's Trust Team Programme at Marcus Lipton Youth Centre
 - Young Commissioners from the Young Lambeth Co-op
 - Young parents in focus groups with the Family Nurse Partnership and St. Michael's Fellowship
 - Parents of children with special educational needs and/or disability at a Parents Forum event
 - Parents of young children at Jubilee and Woodmansterne Children's Centres
- 5.5 The views of children, young people and parents are reflected throughout the Children and Young People's Plan. In short, key messages included:
- Children, young people and parents want to be able to access support more easily. Several participants recognised that there are some excellent resources in the community, but these can be difficult to identify as the overall offer is fragmented and publicised in different places.
 - Children, young people and families should always be listened to and treated with respect by professionals and the community. A number of young people told us about the importance of feeling understood by teachers. Parents of children with special educational needs and disabilities spoke about the need for disability awareness in the community and appropriate training for staff working with children with additional needs.
 - Young people need support to pursue their ambitions – not just in formal education, but through training, work experience and paid employment.
 - There are strong links between resilience and emotional wellbeing.

³ 151 children and young people, 136 parents, 75 voluntary and community sector representatives, 12 'other' (additional responses to online survey).

- Concerns about safety and youth violence came out strongly in conversations with teenagers. Several young people described how it is easy to become desensitised to youth violence and start to see it as normal, but it shouldn't be.
- Children and young people agreed that they are often more likely to share their problems with a peer or family member than authority figures. This indicates the importance of equipping the whole community to support children and young people at the earliest possible stage.

6. Risk management

6.1 The Children and Young People's Plan sets out the overarching vision and ambitions for the Lambeth children's system, with priority programmes to help deliver the intended outcomes. Within specific programme plans, performance measures will be used to monitor progress against the programme outcomes and to manage risks to delivery.

7. Equalities impact assessment

7.1 Reducing inequality is a central objective of the Children and Young People's Plan. The Plan is informed by Public Health intelligence, including the Joint Strategic Needs Assessment, concerning rising inequalities within the borough. The Plan has been developed in connection with the Equality Commission, the recommendations of which have informed the aims and actions of the Children and Young People's Plan.

7.2 The Lambeth Children and Young People's Plan 2017-22 sets out a focus on those groups most at risk of experiencing poorer outcomes. In light of the evidence base, this means improving outcomes for children living in poverty, Black African and Caribbean children, children with disabilities and looked after children in particular. The Plan aims to secure significant improvements for these groups across a number of key outcomes over the life course – such as school readiness at age 5, childhood obesity and engagement in education, employment and training post-16.

7.3 There is no specific equality impact assessment (EIA) in place for the Plan at this stage. However, the priority programmes within the framework of the Plan will have an EIA if they result in key service changes.

7.4 Community safety

7.5 The Children and Young People's Plan reflects the crime and community safety priorities agreed by the Safer Lambeth Partnership. The Plan has been developed in line with the Violence Against Women and Girls Strategy 2016-20 and the four LSCB priorities (child protection, child exploitation, neglect and violence).

7.6 The ambition that all children and young people are safe is a core element of the Plan. Support for children at risk of harm and children looked after is identified a partnership priority and recognised as a distinct delivery programme.

7.7 The second priority programme ('A New Approach to Early Help') provides a co-ordinated Young Lambeth offer of services for young people aged 10-19, which includes youth offending. A reduction in youth offending and youth violence is one of the target outcomes of this programme.

8. Organisational implications

8.1 Staffing and accommodation

The Children and Young People's Plan is a partnership plan for all agencies working with children and young people in Lambeth. The Plan outlines six 'design principles', which describe the ways of working required for partners to provide the best support to children, young people and families. This includes a drive towards greater integration across public services (including health and social care) for future.

Detailed resourcing requirements and service models will be outlined in the programme plans sitting beneath the Children and Young People's Plan. The Lambeth Children's Partnership will oversee implementation of the priority programmes, including decisions about staffing and accommodation.

8.2 Procurement

None specific.

8.3 Health

The Children and Young People's Plan is a partnership plan for joint working across the local authority and health, as well as the wider children's system (including schools and the voluntary and community sector). The Plan sits within the strategic direction of the Health and Wellbeing Strategy 2016, with the strategy's priorities and outcomes reflected in the Children and Young People's Plan. This includes the Health and Wellbeing Strategy's focus on 'early action and prevention', 'health and wellbeing in all policies' and 'transforming systems and integration.

The CYPP has been developed with close involvement from Public Health, ensuring that the Plan draws on the evidence and proposed actions in the Joint Strategic Needs Assessment.

9. Timetable for implementation

- 9.1 The Children and Young People's Plan will be discussed at Lambeth Council's Cabinet and Lambeth Clinical Commissioning Group's Governing Body for final clearance in November 2017. An action plan and timetable for implementation will be developed for taking the Plan forward into delivery.

Audit trail				
Consultation				
Name/Position	Lambeth cluster/division or partner	Date Sent	Date Received	Comments in para:
Annie Hudson	Strategic Director, Neighbourhoods and Growth	02.10.17	03.10.17	
Councillor Jane Pickard	Cabinet Member for Families and Young People	02.10.17	03.10.17	
Amy Buxton-Jennings	Director, Commissioning and Improvement, Children's Services	02.10.17	02.10.17	
Dan Stoten	Assistant Director, Commissioning and Improvement, Children's Services	02.10.17	02.10.17	
Andrew Pavlou	Principal Lawyer Governance Legal Services	03.10.17	03.10.17	
Nilesh Jethwa	Assistant Director, Finance	03.10.17	04.10.17	
External				

Report history	
Original discussion with Cabinet Member	11.07.17
Report deadline	04.10.17
Date final report sent	04.10.17
Part II Exempt from Disclosure/confidential accompanying report?	No
Key decision report	Yes
Date first appeared on forward plan	
Key decision reasons	Meets community impact test
Background information	Health and Wellbeing Strategy Future Lambeth: Our Borough Plan NHS Lambeth Annual Report 2016/17
Appendices	Lambeth Children and Young People's Plan 2017-22