

Cabinet

Date of Committee: 19 September 2016

Report title Health and Wellbeing Strategy refresh

Wards: All

Report Authorised by: Helen Charlesworth-May, Strategic Director for Adults and Health

Portfolio: Councillor Jim Dickson, Cabinet Member for Healthier and Stronger Communities

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Report summary

Lambeth's Health and Wellbeing Strategy was approved in 2013. Statutory organisations, communities and citizens were involved in its development. Much of the strategy remains current and many of the ambitions and underlying principles remain firm. In this refresh, we have focused on enabling actions that help underpin our focus on health and wellbeing in the the borough.

Finance summary

None arising from this report.

Recommendations

1. To approve the refresh of Lambeth's Health and Wellbeing Strategy.

1. Context

- 1.1 Lambeth's Health and Wellbeing Strategy is a statement about what health and wellbeing means and how much it impacts on individuals and families in Lambeth. It is intended to support and guide the work of everyone in Lambeth from individuals to businesses to public services. At its heart is a belief that we can go further and faster in improving health and wellbeing in Lambeth, if citizens, services and businesses work together in an equal and reciprocal partnership.
- 1.2 Lambeth has a history of public, community and private sectors working together to improve and enrich the lives of the people of our borough. This strategy aims to build on that foundation so that together we can continue to improve the health and wellbeing of people in Lambeth.
- 1.3 We want people, at every stage of their lives, to live healthy and happy lives in flourishing communities and to have the support and care they need when they need it. We want our public services to continue to be leaders in their fields, working hand in hand with the diverse communities of the borough and Lambeth's business and voluntary, community and faith organisations to drive forward innovative and lasting improvement. This includes developing new ways of working that give more control to residents, building stronger communities in charge of their own destinies.
- 1.4 Our ambition is set out in the strategy. We want Lambeth to be a place where:
 - health and well-being is improving for all, and improving fastest for those communities with the poorest health and wellbeing;
 - People are able to reach their full potential and to feel good about themselves;
 - Everyone is able to make a contribution and to feel valued; and,
 - People are safe from harm.

2.. Proposal and Reasons

- 2.1 Over the past months, work has been taking place to refresh Lambeth's Health and Wellbeing strategy. Although the original principles in Lambeth's strategy remain, changes locally, regionally and nationally have implications for the focus of Lambeth's strategy.
- 2.2 In this refresh of the strategy, we are building on the work that was done before, and identifying specific areas of work for the coming years. We have focused on four broad priorities, linked to our ambition. These are interlinked and overlap, and have citizens at the centre. They are:
 - **Transforming systems and integration:** significant changes are taking place across health and social care, locally, regionally and nationally. As a Health and Wellbeing Board, we will work together to ensure that the citizen is at the centre of all transformation, with a focus on personalised services and citizens playing an active role in their care;

- **Early Action and Prevention:** we are taking forward the recommendations of the Early Action Commission so that we focus on the issues that impact on the health and wellbeing of individuals and the population as a whole;
- **Health and Wellbeing in all policies:** health and wellbeing is everyone's business. We will work with services to ensure that health and wellbeing is considered and built into new policy changes and service developments; and,
- **Housing:** locally and nationally, the links between housing and health and wellbeing are increasingly recognised. We want to focus on and strengthen those links, using housing as an example of how integration, early action and health and wellbeing in all policies can work together to make a real impact.

2.3 The work on these priorities will focus on two different types of actions:

- **Enabling actions:** these actions will help to put in place the frameworks and support needed to develop specific service changes and developments; and,
- **Service actions:** we have identified a small number of key areas for the Health and Wellbeing Board to focus on initially. Other strategic work that contributes to health and wellbeing, and is already underway, will continue and will be considered by the Board as part of its work.

2.4 In addition to the four priorities, three areas of work will be developed to support how the Board works and how health and wellbeing develops. These focus on information and communications, on developing Lambeth's JSNA and managing performance, and on the development of Lambeth Health and Wellbeing Board as a partnership.

2.5 The role of citizens in the work of the strategy, and across health and wellbeing, is key. We maintain our commitment to the citizen involvement principles set out in our original strategy and plan to increase levels of involvement in the coming years.

2.5 The Health and Wellbeing strategy will contribute to, and be influenced by, Lambeth's Community Plan, in particular in relation to one of its priorities on 'narrowing the gap'.

3 Finance

3.1 There are no financial implications to this report. All work identified will be carried out using available resources.

4. Legal and Democracy

4.1 The Health and Social Care Act 2012 amended the Local Government and Public Involvement in Health Act 2007 to introduce duties and powers for health and wellbeing boards in relation to Joint Health and Wellbeing Strategies (JHWSs). In the Act, the Government set out a vision for the leadership and delivery of public services, where decisions about services should be made as locally as possible, involving people who use them and the wider local community. The Act supports the principle of local clinical leadership and democratically elected leaders working together to deliver the best health

and care services based on the best evidence of local needs. JHWSs are an important locally owned process, through which to achieve this.

- 4.2 This proposed key decision was entered in the Forward Plan on 17 March 2016 and the necessary 28 clear days' notice has been given. In addition, the Council's Constitution requires the report to be published on the website for five clear days before the proposed decision is approved by the Cabinet Member. Any representations received during this period must be considered by the decision-maker before the decision is taken. A further period of five clear days - the call-in period – must then elapse before the decision is enacted. If the decision is called-in during this period, it cannot be enacted until the call-in has been considered and resolved.

5. Consultation and co-production

- 5.1 The refresh has been based on citizen input gathered over the past few years, as part of the work of all the partners involved with the Board. Examples of feedback are included within the strategy refresh. In addition, the Board held a number of workshops as part of its informal sessions to help prioritise actions in the refresh. Ongoing consultation and coproduction is a core part of the strategy refresh.

6. Risk management

- 6.1 Performance measures are being developed and will be used to ensure that Lambeth maintains its focus on those issues that most affect the health and wellbeing of people in the borough.

7. Equalities impact assessment

- 7.1 The strategy refresh was discussed at the Council's May Equalities Panel, and contributions from that have informed its development. Specific impact assessments will be developed as part of the implementation of the action plan. Equalities will also be a core part of the development of future performance measures.

8. Community safety

- 8.1 There are clear links between community safety and health and wellbeing, and these will be a focus in the development of service action plans, in particular around taking early action and on developing health and wellbeing in all policies. As part of the development of the Board itself, we will consider how to strengthen links with other relevant Boards, including the two Safeguarding Boards and with the Safer Lambeth Partnership.

9. Organisational implications

- 9.1 Environmental
Part of the refresh focuses on the benefits of health and wellbeing in all policies. Issues relating to environmental issues will be considered there, and built into developing future workplans.

9.1 Staffing and accommodation

The importance of the wellbeing of staff will be considered when focusing on health and wellbeing in all policies.

9.2 Procurement

None.

9.3 Health

The whole report is relevant to the Health and Wellbeing Strategy.

10 Timetable for implementation

10.1 The Health and Wellbeing strategy will come to Lambeth's Cabinet and to Lambeth CCG Governing Body in September 2016, and to the Health and Wellbeing Board in October 2016. An action plan and timeline for implementation is being developed.

Audit trail				
Consultation				
Name/Position	Lambeth cluster/division or partner	Date Sent	Date Received	Comments in para:
Councillor Jim Dickson	Cabinet Member Healthier and Stronger Communities	06.07.16	06.07.16	
Helen Charlesworth-May, Strategic Director	Adults and Health	08.08.16	09.08.16	Throughout
Andrew Eyres Chief Officer	Lambeth CCG	06.07.16	06.07.16	
Adrian McLachlan Chair	Lambeth CCG	06.07.16	06.07.16	
Pete Hesketh, Finance	Corporate Resources	08.08.16	19.08.16	
David Rose, Democratic Services	Corporate Resources	08.08.16	08.08.16	4.2
Alison McKane, Head of Legal Services	Corporate Resources	08.08.16	08.08.16	4.2

Report history	
Original discussion with Cabinet Member	27.04.16
Report deadline	07.09.16
Date final report sent	08.09.16
Report no.	296/16-17
Part II Exempt from Disclosure/confidential accompanying report?	N/A
Key decision report	Yes
Date first appeared on forward plan	17 March 2016
Key decision reasons	Community Impact
Background information	None
Appendices	Appendix 1 - Lambeth HWB Strategy refresh