Health and Adult Services Scrutiny Sub-Committee  15 May 2013

A Cooperative Health & Wellbeing Strategy for Lambeth

All Wards

Report authorised by: Strategic Director Commissioning: Jo Cleary
Director of Public Health: Ruth Wallis

Executive summary

Lambeth Council and Clinical Commissioning Group now have a statutory duty to agree a Joint Health and Wellbeing Strategy and to do so through the Health and Wellbeing Board. This report presents a draft strategy for consideration by the Board and outlines next steps.

Summary of financial implications

This report brings together health and wellbeing priorities for Lambeth Council and Clinical Commissioning Group and wider partners for 2013/14. Activities taken forward in 2013/14 are based on existing agreed budgets. As such there are no additional revenue or capital implications arising as a direct result of this proposal.

Recommendations

(1) To consider and provide feedback on the draft strategy (Appendix 1)
### Consultation

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<th>Name of consultee</th>
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<td>Cllr Jim Dickson</td>
<td>Cabinet Member Health &amp; Wellbeing</td>
<td>26 March &amp; 15 April</td>
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<td>Helen Charlesworth-May</td>
<td>Director of Integrated Commissioning, Lambeth Council</td>
<td>26 March &amp; 11 April</td>
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<td>Jo Cleary</td>
<td>Strategic Director Commissioning, Lambeth Council</td>
<td>26 March &amp; 11 April</td>
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<td>Cllr Rachel Heywood</td>
<td>Cabinet Member Children &amp; Young People</td>
<td>26 March</td>
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<td>Adrian McLachlan</td>
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<td>Debbie Jones</td>
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<td>10 April</td>
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<td>Nicola Kingston</td>
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<td>Moira McGrath</td>
<td>Director of Care Pathway Commissioning, Lambeth CCG</td>
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<td>Divisional Director of Specialist Services, Children and Young People's Services</td>
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<td>Christine Caton</td>
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<td>Peter Hesketh</td>
<td>Head of Assistant Director of Finance, Adult and Community Services</td>
<td>11 April &amp; 12 April</td>
<td>Paragraph 3</td>
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<td>Frank Higgins</td>
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<td>Michael O'Hora</td>
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<td>Tony Coggins</td>
<td>Head of Mental Health Promotion, South London &amp; Maudsley NHS Mental Health Trust</td>
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<td>Jacob West</td>
<td>Director of Strategy, Kings Health Partners</td>
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### Report history

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**Report author and contact for queries:**

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Appendices

Appendix 1: Lambeth Cooperative Health and Well-being Strategy – A transitional strategy for 2013-14

Background documents


Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies(March 2013); Department of Health
A Cooperative Health & Wellbeing Strategy for Lambeth

1. Context

On 1 April 2013 a new duty came into effect requiring Local authorities and NHS Clinical Commissioning Groups to prepare a joint health and wellbeing strategy through their Health and Wellbeing Board (HWB). Lambeth’s Health and Wellbeing Board has committed to go beyond the minimum national requirement to create a ‘co-operative’ strategy that catalyses a new, transformational way of working. This report presents a draft strategy for consideration and outlines next steps.

2. Proposals and reasons

The need for a new approach

2.1 In many ways the health and well-being of Lambeth’s population has never been better; however that is not the case for everyone.

2.2 The last decade has seen much to celebrate with people living longer than ever before, satisfaction with health and care services rising and real successes in reducing infant mortality, crime and teenage conceptions. For many outcomes we have also reduced the gap between Lambeth and the rest of the country. However, despite real improvements the proportion of people in our borough who experience poor health and wellbeing is still substantially higher than nationally.

2.3 Our challenge now is to maintain progress and to close the gap further. It will not be easy. Many of our residents are facing falling real terms incomes. Some of those at highest risk of poor health and wellbeing will be affected by changes to welfare. Demand for many services is rising; particularly long-term care. At the same time funding for services (public, voluntary and private) is reducing. To overcome these challenges we need to fundamentally reconsider our approach.

Purpose of Lambeth’s strategy

2.4 This Strategy is a commitment to working together in a new, co-operative way to understand and address these challenges, and deliver tangible improvements for individuals and families, especially those with the greatest needs. At its heart is a belief that by involving citizens we give power to our communities to improve their health and well-being and reduce health inequalities in our borough.

2.5 This Strategy is not intended to include all health and well-being issues and actions within Lambeth communities and partners. Neither does it make all existing strategies redundant. It is an explanation of the outcomes that have the greatest impact on the lives of individuals and families in Lambeth, to which all partners will work to achieve improvement.

2.6 The difference it will make is explained in its name, it is:
• **Co-operative** – It is developed, owned and delivered by all people and organisations in Lambeth to focus on the issues where co-production can improve efficiency and/or effectiveness to improve outcomes.

• **Health and well-being** – Not just focusing on physical or mental health issues or health services in isolation, but considering the things that prevent ill health and the need to access care services; i.e. the things that make us happy and healthy (e.g. housing, employment, income, physical activity, education, etc.).

• **Strategic** – Considering short, medium and long term needs, and identifying priorities that will make a difference to individuals and families now and in years to come.

*How this strategy has been developed*

2.7 The strategy has been produced through a cross sector process including:

- Leadership by Lambeth Health and Wellbeing Board

- A cross-sector working group with representatives from all Council directorates, the NHS Lambeth, Lambeth Local Involvement Network (now Healthwatch Lambeth), Lambeth Community & Voluntary Sector Health & Well-being Forum and Public Health.

- Two all-borough workshops that brought together over 300 individuals and representatives of organisations to review what existed and develop key elements of the Strategy.

- A review and analysis of current Lambeth strategies and interventions, and their alignment to health and well-being goals.

- On-going and developing engagement activities with key groups including for example through the #feelgoodlambeth project engaging the public to document community assets.

*Proposed Vision*

2.8 Based on all that we have heard through the above process a shared vision for health and well-being in Lambeth is proposed in the strategy in which: We aspire by 2022 for Lambeth to be a place where:

- Health and well-being is improving for all, especially for the most vulnerable and excluded.

- People are supported to be the best they can be and to feel good about themselves.

- Everyone is able to make a contribution and every contribution is valued.

- People feel safe.

*A developmental approach*
2.9 Creating a new, transformative approach requires the development of relationships and ways of working; both take time. Whilst there are immediate needs that require urgent action, there is also an ambition to consider longer term improvements in health and well-being over the next decade. The document therefore outlines what will be delivered in 2013/14, and the parallel developmental process to develop a ‘fully engaged’ approach to health and well-being in Lambeth.

**Next Steps**

2.10 As described above the ambition of the Lambeth Health and Wellbeing Board is to agree a strategy that is shaped by and has the ownership of a full range of people and organisation within Lambeth. To ensure the draft strategy meets this ambition the Board is now consulting communities and partner organisations on both the draft strategy document. The amended strategy and action plan is due to be formally adopted at the Board’s July meeting.

3. **Finance Comments**

3.1 This report brings together health and wellbeing priorities for Lambeth, Council and Clinical Commissioning Group and other partners for 2013/14. Activities taken forward in 2013/14 are based on existing agreed budgets. As such there are no additional revenue or capital implications arising as a direct result of this proposal.

4. **Comments from Director of Governance and Democracy**

4.1 Local authorities and clinical commissioning groups have equal and joint duties under the 2012 Health and Social Care Act to prepare a Joint Health and Wellbeing Strategy through their Health and Wellbeing Board. The responsibility for taking forward the strategy falls on the health and wellbeing board as a whole and so success will depend upon all members working together throughout the process. Joint Health and Wellbeing Strategies are unique to each local area, and as such there is no mandated standard format and areas are free to design a strategy that address the situation and needs of their local area. Lambeth Council and Clinical Commissioning Group and the NHS England (formally called the NHS Commissioning Board) have a duty to have regard to the strategy in all that they do.

5. **Results of consultation**

5.1 In line with our cooperative ambitions, we have undertaken substantial activity to involve Lambeth people and organisation in the development of this strategy. The Board has now run events with over 400 people asking them how we can better improve health and wellbeing together including workshops and round tables as part of board meetings, an alcohol summit, a public workshop with 100 people in November and a major Health and Wellbeing Summit with 200 people held in February. These events have been designed to foster coproduction, build strong networks, and focus the Board on what matter to local people and organisations. In addition, the aspirations and outcomes set out in the draft strategy have been developed based on information drawn from our residents’ surveys and consultations on other specific strategies. For example the
involvement of citizens in the development of the Council’s ‘Community Plan’ and ‘Financial Resilience’, ‘Older People’, ‘Cares’ and ‘Wellbeing and Happiness’ strategies and Lambeth Clinical Commissioning Groups ‘Strategic Plan’ have directly contributed.

6. **Organisational implications**

6.1 **Risk management:**
Risks presented by this strategy will be incorporated into the Council’s and Lambeth CCG’s risk registers. Progress against outcomes will be reported to the Health and Wellbeing Board quarterly.

6.2 **Equalities impact assessment:**
An Integrated Health and Equalities Impact Assessment screening was performed on key elements of this Strategy. In addition to the statutory equalities groups (age, disability, gender, pregnancy and maternity, race, religion or belief, and sexual orientation), the assessment considered socio-economic and mental health. The conclusions of the assessment were used to finalise the content of this document and will be utilised in the further development and delivery of the strategy. As part of the developmental process for 2013/14 a more detailed Integrated Health and Equalities Impact Assessment will be undertaken and reported to the Health and Wellbeing Board with findings incorporated into an updated strategy to be agreed by the Board by April 2014.

6.3 **Community safety implications:**
One of the outcomes included in the strategy is “people feel safe”. This emphasises our commitment to community safety.

6.4 **Environmental implications:**
None.

6.5 **Staffing and accommodation implications:**
None

6.6 **Any other implications:**
None.

7. **Timetable for implementation**

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<td>Public consultation on strategy and action plan</td>
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<tr>
<td>Strategy and action plan agreed by Health and Wellbeing Board</td>
<td>July 2013</td>
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<tr>
<td>Updated strategy and action plan agreed by Health and Wellbeing Board based on work undertaken in 2013/14</td>
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