

CABINET MEMBER DELEGATED DECISION 10 AUGUST 2022

Report title: Joint Housing and CSC housing-related support pathway for young people - Lots 4-7 - award of single contracts

Wards: All

Portfolio: Cabinet Member for Children and Young People: Councillor Ben Kind

Report Authorised by: Fiona Connolly, Strategic Director for Children's Services

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Report summary

This report seeks approval to award the following contracts for services within the new Joint Housing & Children's Social Care housing-related support pathway for young people:

1. Lot 4: For the provision of a Supported Lodgings service
2. Lot 5: For the provision of a Housing First service
3. Lot 6: For the provision of a Floating Support service
4. Lot 7: For the provision of an Early Intervention and Mediation service

Finance summary

The total value of the contracts within lots 4-7 is £1.3m per annum, with anticipated contract commencement dates of October 2022.

This report seeks approval to appoint contracts at the following value:

1. Lot 4: For the provision of a Supported Lodgings service - £96,844.57 per annum
2. Lot 5: For the provision of a Housing First service – £555,540.96 per annum
3. Lot 6: For the provision of a Floating Support service – £440,982.14 per annum
4. Lot 7: For the provision of an Early Intervention and Mediation service – £198,703.42 per annum

Finance for these services will be met by pooling a number of Children's Social Care budgets (16-17 year old unaccompanied asylum-seeking children, 18+ unaccompanied asylum-seeking children, 16-17 year old semi-independent living and 18+ semi-independent living), and the Adults & Health budget for Supporting People. The total allocation of the pooled budgets for the complete Joint Housing and Children's Social Care housing-related support pathway for young people, will be £1.4m from Public Health and £5.3m Children's Social Care, totalling £6.6m.

Recommendations

1. To award the following contracts for services within the new Joint Housing & Children's Social Care housing-related support pathway for young people:

- Lot 4: For the provision of a Supported Lodgings service - Depaul UK
- Lot 5: For the provision of a Housing First service – Centrepoint Soho
- Lot 6: For the provision of a Floating Support service – St Giles Trust
- Lot 7: For the provision of an Early Intervention and Mediation service – Depaul UK

The contracts will run for five years with expected dates from 2022-2027, with an option to extend for a further two years to 2029.

Reasons for Exemption from disclosure

The accompanying part II report is exempt from disclosure by virtue of the following Paragraphs of schedule 12A to the Local Government Act 1972:

3. Information relating to the financial or business affairs of a particular person (including the authority holding that information).

1 CONTEXT

- 1.1. The Council currently commissions two separate housing-related support offers for young people aged 16+, with all contracts running to March 2023:

(1) Young People’s Pathway

This accommodation is offered to young people who are homeless and are considered vulnerable or in priority need in accordance with The Housing Act 1996 and Homelessness Reduction Act 2017. This accommodation is commissioned via block contracts with four providers. The total number of young people accommodated in these contracts is 225.

(2) Semi-Independent Living

This accommodation is offered to Looked After Children and care leavers who are assessed as being entitled to accommodation under Section 20 of The Children Act 1989, and as amended by the Leaving Care Act 2000. Referrals and placements are made by Children’s Social Care. This accommodation is spot-purchased as required from a framework of ‘preferred providers’, though a proportion of placements are made with other providers that are not part of this arrangement. There are usually between 140 and 170 young people living in this type of accommodation each night.

- 1.2. In October 2020, a needs assessment for young people requiring housing-related support was successfully completed. This work focused on four key areas:

1. Prevention of homelessness/ increased use of foster care and staying put arrangements
2. Assessment of needs
3. High quality, specialised housing-related support provision
4. Successful moves into independent accommodation with appropriate transitional support

- 1.3. The needs assessment highlighted significant problems with our current processes and services, which resulted in the services failing to meet young people’s needs. With that in mind, an options appraisal was presented to Children’s Services Management Team and Resident Services Management Team in December 2020. A direction of travel was approved to embark on a large-scale transformation programme which includes commissioning services with a greater emphasis on prevention of homelessness including mediation and floating support, de-commissioning existing services, opening smaller more specialist housing-related support provision across one

pathway that will meet the needs of all of our young people, and commissioning floating support services for young people in independent living to improve chances of tenancy sustainment.

- 1.4. This transformation programme is part of the Council's strategic programmes: Lambeth Made Safer, Safe Spaces Workstream; Housing Needs Transformation Programme; and Children's Social Care Sufficiency Strategy.

The majority of the new pathway has been included within this competitive tender, with the exception of a number of services which will be procured separately, namely 1. semi-independent living, 2. psychology service, 3. high-risk housing-related support service, 4. integrated youth hub, 5. private-rented sector move on service.

- 1.5. Providers will be appointed onto the APLs based on 100% quality. The APLs will run for five years from 2022-2027, with an option to extend for a further two years to 2029.
- 1.6. This competitive tender was separated into seven lots: (1) housing-related support services (2) young parents and babies' housing-related support services (3) unaccompanied-asylum seeking young people's housing-related support services (4) supported lodgings (5) housing First (6) floating support (7) early identification, intervention & mediation. This paper relates to lots 1-3.

2. PROPOSAL AND REASONS

- 2.1. These services were separated into seven lots. This approach will allow better contract management and the identification of clear outcomes.
- 2.2. The Procurement Strategy Report was signed-off by Procurement Board on 21 September 2021. An entry on the Council's Forward Plan was made on 28 March 2022.
- 2.3. The Council published Expressions of Interest issuing SSQ on 1 November 2021. The Standard Selection Questionnaire contained two additional questions relating to track record of delivery and performance and safeguarding. To progress to the second stage of tender, bidders were required to meet all SSQ requirements and score a minimum of 3/5 for the two additional questions. The deadline for the Expressions of Interest was 2 December 2021. The responses were evaluated and moderated throughout December 2021 and January 2022.

Forty bidders submitted responses to the Standard Selection Questionnaire in total, of which, twenty-two were invited to tender.

Seven providers submitted a Standard Selection Questionnaire for the Supported Lodgings contract (lot 4), of which, three were invited to tender.

Nine providers submitted a Standard Selection Questionnaire for the Housing First contract (lot 5), of which, six were invited to tender.

Sixteen providers submitted a Standard Selection Questionnaire for the Floating Support contract (lot 6), of which, eleven were invited to tender.

Seven providers submitted a Standard Selection Questionnaire for the Early Intervention and Mediation contract (lot 7), of which, six were invited to tender.

- 2.4. The second stage was the Invitation to Tender. The evaluation criteria for lots 4-7 was 70% quality 30% price. Bidders were required to demonstrate their ability to meet the specification by answering Method Statements in connection with mobilisation, operational delivery, staffing, being psychologically informed, safeguarding, added value, support planning, and participation, in addition to providing a 10 minute presentation on partnership working. Bidders were also required to evidence how their service would meet responsible procurement requirements and add social

value to Lambeth Council. The Council issued the ITT on 31 January 2022 with the deadline for tender submission on 07 March 2022. The tender responses were evaluated throughout March to May 2022.

Twenty-one bidders submitted responses to the Invitation to Tender.

Two providers submitted method statements for the Supported Lodgings contract (lot 4).

Five providers submitted method statements for the Housing First contract (lot 5).

Nine providers submitted method statements for the Floating Support contract (lot 6).

Four providers submitted method statements for the Early Intervention and Mediation contract (lot 7).

- 2.5. The evaluation criteria for contract award was 70% quality, consisting of method statements (65%) and presentations (5%), and 30% price.

	Method Statement Area	Quality weighting			
		Lot 4	Lot 5	Lot 6	Lot 7
MS1	Mobilisation and implementation	10%	15%	10%	10%
MS2	Operational delivery	15%	20%	15%	15%
MS3	Staffing	10%	10%	10%	10%
MS4	Support and safety planning	15%	5%	15%	15%
MS5	Safeguarding	15%	15%	15%	15%
MS6	Participation	10%	10%	10%	10%
MS7	Trauma and psychologically informed services	5%	5%	5%	5%
MS8	Added value	5%	5%	5%	5%
MS9	Social value	10%	10%	10%	10%
PS1	Presentation: Partnership working	5%	5%	5%	5%
	Total	100%	100%	100%	100%

- 2.6. The evaluation methodology used for quality was as follows

Score	Rating	Description
0	No Response	No proposal has been received The response is unacceptable.
1	Unacceptable	A proposal at this rating: <ul style="list-style-type: none"> Builds very little or no confidence that the Tenderer can deliver the requirements due to insufficient evidence of relevant ability, understanding, skills, resources and quality measures; Builds very little or no confidence that the Tenderer's approach/solution will deliver the requirements due to insufficient evidence or an inappropriate approach/solution. The response is unacceptable

2	Poor	<p>A proposal at this rating:</p> <ul style="list-style-type: none"> • Raises reservations that the Tenderer can deliver the requirements due to insufficient evidence of relevant ability, understanding, skills, resources and quality measures; • Raises reservations that the Tenderer's approach/solution will deliver the requirements due to insufficient evidence or an inappropriate approach/solution. <p>Note: a response at this rating includes reservations which cannot be easily resolved with the Tenderer pre-contract award (i.e. changes which would distort the competition) or during the contract term without impacting time, quality or cost. The response is deemed unacceptable.</p>
3	Acceptable	<p>A proposal at this rating:</p> <ul style="list-style-type: none"> • Confirms that the Tenderer can deliver the requirements through evidence of relevant ability, understanding, skills, resources and quality measures; • Provides an acceptable approach/solution to delivering the requirements utilising standard strategies, plans, tools, methods or technologies. <p>Note: an acceptable response may include minor reservations that can easily be resolved with the Tenderer pre-contract award (i.e. changes which would not distort the competition) or during the contract term without impacting time, quality or cost.</p>
4	Good	<p>A proposal at this rating:</p> <ul style="list-style-type: none"> • Builds confidence that the Tenderer can deliver the requirements through evidence of relevant ability, understanding, skills, resources and quality measures; • Provides a good approach/solution to delivering the requirements utilising appropriately tailored strategies, plans, tools, methods or technologies. <p>Note: a good response may include a small number of minor reservations that can easily be resolved with the Tenderer pre-contract award (i.e. changes which would not distort the competition) or during the contract term without impacting time, quality or cost.</p>
5	Excellent	<p>A proposal at this rating:</p> <ul style="list-style-type: none"> • Builds a high level of confidence that the Tenderer can deliver the requirements through evidence of relevant ability, understanding, skills, resources and quality measures; • Provides an exceptional approach/solution to delivering the requirements utilising appropriately tailored and at times innovative strategies, plans, tools, methods or technologies. <p>Note: an excellent response should not include any reservations.</p>

In lot 4, there was one unsuccessful bidder.

In lot 5, there were four unsuccessful bidders.

In lot 6, there were eight unsuccessful bidders.

In lot 7, there were three unsuccessful bidders.

- 2.7. The price accounted for 30% of the overall score, and was evaluated using the following methodology:
- Price Evaluation 30%
 - Lowest price/Tendered Price x 30%
- 2.8. The price score and quality scores (method statement and interviews) were added together to give an overall score. The provider that achieved the greatest score for each lot is recommended to be awarded the contract.
- 2.9. Due diligence checks will be undertaken on the recommended provider.

3. FINANCE

- 3.1 The estimated value of the contracts as part of the new joint Housing and Children’s Social Care housing-related support pathway for young people is forecast to be £4.1m per annum with an expected duration of five years from 2022-2027, with an option to extend for a further two years to 2029. Financial year 2022/23 will act as a transitional year as the service looks to adopt the new pathway with the full financial benefit of the contracts relating to the new pathway expected to be realised in 2023/24. The total allocation of the pooled budgets across Public Health (£1.36m) and Children’s Social Care (£4.9m) is £6.25m.
- 3.2 Finance have carried out a full financial appraisal of the costs associated with the pathway and based on the analysis performed, forecast that once all services have been fully implemented the projected cost in 2023/24 will be £6.25m (£4.1m of which relates to procured contracts). This is a cost reduction of £2.81m compared to spend in 2021/22 and a summary can be found in the table below:

Service	Projected Cost		
	2021/22 (£m)	2022/23 (£m)	2023/24 (£m)
Newly Procured Contracts	0.00	3.12	5.84
Other Costs (staffing costs, spot purchasing etc)	9.06	5.72	0.41
Total	9.06	8.84	6.25

- 3.3 Commissioning of these contracts will bring spend in line with the current budget allocation of £6.6m with the remaining £380,000 budget surplus to be used as a contingency against any unforeseen pressures.

	Housing (Public Health budget) (£m)	Children’s Social Care (£m)	Total (£m)
Annual budget	1.36	5.28	6.63
Estimated allocation	1.36	4.90	6.25
Annual surplus (to be used for spot purchase)	0.00	0.38	0.38

- 3.4 Breakdown of contract values are detailed below:

Contract	Provider	Annual contract value (£)
Lot 4- Supported Lodgings	Depaul UK	96,844.57
Lot 5 - Housing First	Centrepoint Soho	555,540.96
Lot 6 – Floating Support	St Giles Trust	440,982.14
Lot 7 – Early Intervention and Mediation	Depaul UK	198,703.42
	Total	1,292,071.09

- 3.5 The contract will make provision for three months' notice of early termination to allow for future budget uncertainty whilst meeting the need to continue these services.
- 3.6 No inflationary uplifts will be awarded over years 1-3 of the contract periods. Through the tender process, we have stipulated that inflationary uplifts may be considered at the end of year 3, to account for years 4-5, and the 2 optional extension years, however, these will be considered at the discretion of the Council.

4. LEGAL AND DEMOCRACY

- 4.1 The delegated authority to deal with the matters set out in this report is vested in the Cabinet Members for Children and Young People.
- 4.2 Local authorities have duties and powers in respect of provision of accommodation and support for homeless persons or persons at risk of homelessness who are in priority need as defined under the Housing Act 1996. Under the Children Act 1989 social services authorities have duties and powers to accommodate Looked After Children and assist care leavers: these duties and powers vary depending on their age, when they left care, and for how long they were in care.
- 4.3 The services have an aggregate value above the threshold for services prescribed by the Public Contracts Regulations, so were tendered in line with the Public Contract Regulations and Lambeth's Contract Standing Orders. This report confirms that the contracts were advertised on the new Find a Tender (FTS) as well as Contracts Finder and accessed via EU Supply. Public Contracts Regulations Compliant contracts will be established for five years (2022-2027) with the option to extend this by a further two years (to 2029) subject to performance.
- 4.4 As soon as possible after making the decision to award the contract, the Council must provide a written notice to the unsuccessful bidders, naming the winning bidder and describing the characteristics and relative advantages of the successful tender. The notice also must state when the 'standstill period' is expected to expire and the date before which the contracting authority will not enter into the contract.
- 4.5 This proposed key decision was entered in the Forward Plan on 28 March 2022 and the necessary 28 clear days' notice has been given. In addition, the Council's Constitution requires the report to be published on the website for five clear days before the proposed decision is approved by the Cabinet Member. Any representations received during this period must be considered by the decision-maker before the decision is taken. A further period of five clear days - the call-in period – must then elapse before the decision is enacted. If the decision is called-in during this period, it cannot be enacted until the call-in has been considered and resolved.

5. CONSULTATION AND CO-PRODUCTION

- 5.1 These services have been designed based on recommendations made in the Needs Assessment: *Young people who require housing-related support*. To inform the Needs Assessment, young people were consulted in addition to professionals working with this client group such as service providers and the Children's Social Care practitioners.
- 5.2 The service specifications have been co-produced with stakeholders. Two service specification consultation and design workshops were held with current providers, young people and specialist services on 26 July and 16 August 2021. A Task & Finish Group for the Design & Tendering of the new Pathway (attended by Heads of Service across relevant Council departments) have also been consulted and provided steer on the services design and method statement questions. The Transformation Programme's Experts by Experience Panel and Young Commissioners have worked jointly with Commissioners in drafting the specifications and writing the method statement questions. Two market engagement events were held on 8 and 20 September 2021. The purpose of these events was to inform attendees of the work undertaken on the needs assessment and transformation programme, and to advise about the tender portal, answer questions and share general advice on competitive tendering, to help build capacity for new providers new to the tendering process. The moderation panel has included Young Commissioners and colleagues from across Housing and Children's Social Care.

6. RISK MANAGEMENT

The main risks that impede on the successful delivery of this scheme are outlined below:

Table 2 – Risk Register

Item	Risk	Likelihood	Impact	Score	Control Measures
1	Delay to mobilisation	3	4	12	<ol style="list-style-type: none"> 1. Regular mobilisation meetings held with all providers 2. Request providers produce their own mobilisation and risk mitigation plans 3. Each new contract to give at least two months' lead in time as a buffer 4. Question on mobilisation in ITT method statement to ensure appointed providers are able to oversee mobilisation

2	Serious disaster affecting the running of the services e.g. terrorist attack, fire, pandemic	4	8	32	<ol style="list-style-type: none"> 1. Contractual requirement for provider to have a Business Continuity Plan (BCP) in place that is aligned with Lambeth's BCP 2. BCP reviewed by commissioners through the audit process 3. Handling of pandemic section of BCP and individual risk management plans reviewed regularly by commissioners
3	Provider under-performing and therefore not delivering anticipated outcomes	2	2	4	<ol style="list-style-type: none"> 1. Quarterly contract monitoring meetings held with commissioner 2. Audit of service 3. Improvement plans set and followed up on 4. Three-month notice period enables us to end the contract early if needed
4	Procurement challenge	2	2	4	<ol style="list-style-type: none"> 1. Procurement processes have been overseen and agreed by Legal, Finance and Procurement 2. Robust procurement processes have been implemented throughout 3. A fair and transparent procurement process has been followed
5	TUPE creating mobilisation issues	4	3	12	<ol style="list-style-type: none"> 1. Question on mobilisation, including TUPE on ITT method statement to ensure tenderers can meet TUPE requirements

Key

Likelihood	Very Likely = 4	Likely = 3	Unlikely = 2	Very Unlikely = 1
Impact	Major = 8	Serious = 4	Significant = 2	Minor = 1

7. EQUALITIES IMPACT ASSESSMENT AND RESPONSIBLE PROCUREMENT

- 7.1 An Equalities Impact Assessment (EIA) covering the entire transformation programme was completed in January 2021.
- 7.2 The EIA scored low with regards to negative impacts, and it was anticipated that there would be an overall positive impact for the users of the services. In summary this is because it is expected that the move towards an integrated accommodation and support pathway across Housing and Children's Social Care will improve the existing assessment processes and help ensure that all young people receive a more consistent, streamlined, and higher-quality service. The assessment and placement process for this accommodation aims to place young people in the most appropriate setting for their specific needs taking into consideration any specific need relating to race, gender, disability, religion, sexual orientation etc.
- 7.3 The EIA was approved by the Director of Housing and is stored on Nintex.

8. COMMUNITY SAFETY

- 8.1 The service providers will work closely with the Police, Community Safety, and the Youth Offending Service, particularly around issues of gangs and threats to residents. Any complaints regarding negative impact on local communities are escalated via the contract monitoring officers and commissioners, who work in partnership with appropriate agencies.
- 8.2 Following a series of incidents of serious youth violence across the borough and in the supported housing services, work has been underway to ensure multi-agency protocols are in place to minimise and manage risk. We hold two meetings to agree and oversee this work:
- Monthly operational meetings between commissioning and service managers of the supported housing services; and,
 - Bi-monthly strategic meetings with senior managers from commissioning, gangs leads within the Metropolitan Police and the Council's Community Safety, Housing, Children's Social Care, and the supported housing providers. The attendees of these meetings will be extended to all services within the new Joint Housing & Children's Social Care housing-related support pathway, including the services to which this paper relates.
- 8.3. It is a contractual requirement that all providers' staff must possess an enhanced Disclosure and Barring Service (DBS) clearance and that all staff receive training on the safeguarding of vulnerable adults and children.

9. ORGANISATIONAL IMPLICATIONS

- 9.1 The service specifications include a section on sustainability, outlining that providers should:
- Encourage staff and young people to travel using green transport methods.
 - Encourage young people to have sustainable eating habits.
 - Encourage young people to get involved with community growing schemes.
 - Use green energy; ensure the building is a minimum of EPCD; commit to phasing out gas boilers; and commit to retrofit.
 - Provide recycling and food compost facilities.
 - Use second-hand furniture and recycle white goods.
 - Use water butts to capture rainwater.
 - Commit to being net zero by 2030.
 - Commit to reducing single use plastics across all services and offices.
 - Connect young people to green skills and apprenticeships, and green volunteering opportunities.
 - Ensure young people have adequate access to green space and encourage young people to get involved with preserving biodiversity.

Health

- 9.2 The service providers will work with young people to improve their health outcomes, in line with the Joint Strategic Needs Assessment and Health and Wellbeing Strategy. All providers will be contracted to address the gaps in engagement with health services, through closer work with Public Health and local mental health and substance misuse services. Through new service specifications, staff will be required to attend specialist mental health and substance training to ensure they are equipped to support our young people. Key Performance Indicators (KPIs) will be set to ensure every young person is registered with the GP and attending regular dentist check-ups. They will also be monitored to ensure young people are engaging in specialist

support with mental health, substance misuse and sexual health, where they have identified needs in these areas.

Corporate Parenting

- 9.3 These services are in line with the council's corporate parenting duties and responsibilities to care leavers up to the age of 25, where the services will be providing vital housing related support to care leavers.
- 9.4 These services will enable Lambeth to be a better corporate parent by improving the support that is offered to care leavers and children looked after. Through tailoring support to the different needs of young people, we anticipate improved outcomes, including increased engagement with mental and physical health support, improvement in engagement with EET and an increase in independent living skills.

Staffing and accommodation

- 9.5 None

Responsible Procurement

Good Quality Jobs with Fair Pay and Decent Working Conditions

- 9.6 The contracts specify that providers must pay the London Living Wage to all staff employed via these contracts. This requirement was included with the evaluated method statement questions along with affirmations to give staff freedom to join trade unions; provide decent working conditions; have a whistleblowing policy; and have a modern slavery policy. All providers will comply with the Modern Slavery Act (2015) and must always have a whistleblowing policy. Providers also have agreed as part of the tendering process that any employee who joins a trade union will not be treated unfairly because of belonging to one.

Quality Apprenticeships, targeted Employment for Lambeth residents and Lambeth Priority Group

- 9.7 The contracts specify that providers must commit to advertising their vacancies on Lambeth websites before they are advertised elsewhere. Through contract monitoring, the council will monitor the creation of employment opportunities via these contracts and work with providers to identify opportunities to create apprenticeships, particularly with a focus on creating opportunities for Lambeth Council Care Leavers.

Reduce Emissions: Lambeth Council has a commitment to being Zero Carbon by 2030

- 9.8 The service specifications include a section on sustainability as outlined above (point 9.1). This includes a requirement for providers to commit to being net zero by 2030, in addition to committing to other emission reduction activity such as reducing single use plastics, using green energy and phasing out gas boilers.
- 9.9 The services will also encourage young people to adopt sustainable lifestyles, such as eating sustainable foods, accessing green skills opportunities, and getting involved with community growing schemes.

Single Use Plastics

- 9.10 The contracts specify that providers must commit to reducing single use plastics across all services and offices and must provide recycling and food compost facilities in this service.

Positive Health and Wellbeing

9.11 The contracts specify for providers to sign the London Mayor's Healthy Workplace Charter. It is envisaged that these contracts will have a positive effect on health and wellbeing with increased access to community life – facilitating education, engaging in education, training and employment, social interaction and promoting inclusion for vulnerable groups.

Other Offers (Innovation)

9.12 Through the method statement bidders committed to certain innovation projects, including fundraising to provide additional posts and grants for clients to engage in education, training, and employment; providing volunteers; and providing support with education, training and employment, digital skills and mental health.

10 TIMETABLE FOR IMPLEMENTATION

Activity	Proposed Date
Date published on Forward Plan	28 March 2022
Publication on Decisions online	02 August 2022
Officer or Cabinet Member Decision	10 August 2022
End of Call-in Period (key decisions only)	17 August 2022
Execution of Contract	N/A
Mobilisation Period for Contract	N/A
Commencement of Contract	N/A

REPORT HISTORY	
Original discussion with Cabinet Member	09.02.21
Report deadline	29.07.22
Date final report sent	29.07.22
Part II Exempt from Disclosure/confidential accompanying report?	Yes
Key decision report	Yes
Date first appeared on forward plan	28.03.22
Key decision reasons	Expenditure, income or savings in excess of £500,000
Background information	Final CMDDR Young Peoples Supported Housing - Extension Feb 2020.pdf (lambeth.gov.uk)
Appendices	Appendix A – Needs assessment v5 Appendix B: Equalities Impact Assessment

AUDIT TRAIL

Consultation

Name/Position	Lambeth directorate / department or partner	Date Sent	Date Received	Comments in paragraph:
Councillor Claire Holland	Leader of the Council	05.07.22	20.07.22	
Cllr Ben Kind	Cabinet Member for Children and Young People	29.06.22	04.07.22	
Cllr Maria Kay	Cabinet Member for Housing and Homelessness	28.06.22	01.07.22	
Cllr Jim Dickson	Cabinet Member for Healthier Communities	28.06.22	04.07.22	
Cllr Marcia Cameron	Cabinet Member for Healthier Communities	28.06.22	05.07.22	
Fiona Connolly, Strategic Director of Children's Social Care	Children's Services	24.06.22	28.06.22	
Neil Euesden on behalf of Resident Services DMT	Resident Services	20.06.22	28.06.22	
Jane Carroll, Director of Children's Social Care	Children's Services	20.06.22	28.06.22	
Neil Euesden, Director of Housing	Resident Services	20.06.22	28.06.22	
Bimpe Oki, Consultant in Public Health on behalf of Ruth Hutt, Director of Public Health	Adults and Health	28.06.22	12.07.22	
Peter Hesketh, Assistant Director Finance: Adults and Health	Finance and Property	20.06.22	23.06.22	
Mark Sage, Finance	Finance and Property	20.06.22	23.06.22	3
David Thomas, Legal	Legal and Governance	20.06.22	23.06.22	4
Jacqueline Pennycook, Democratic Services	Legal and Governance	20.06.22	27.06.22	Throughout
Sasa Glisic, Procurement	Finance and Property	20.06.22	24.06.22	Throughout

APPROVAL BY CABINET MEMBER OR OFFICER IN ACCORDANCE WITH SCHEME OF DELEGATION

I confirm I have consulted Finance, Legal, Democratic Services and the Procurement Board, and taken account of their advice and comments in completing the report for approval:

Signature: Date:

Post: Cllr Ben Kind, Cabinet Member for Children & Young People

I confirm I have consulted the relevant Cabinet Members, including the Leader of the Council (if required), and approve the above recommendations:

Signature: Date:

Post: Rachel Parry, Commissioning Officer

Any declarations of interest (or exemptions granted): None

Any conflicts of interest: None

Any dispensations: None