

HEALTH AND WELLBEING BOARD: 23 JUNE 2022

Report title: Lambeth Health and Wellbeing Strategy Initial Consultation

Wards: All

Portfolio: Cabinet Member for Healthier Communities, Councillors Jim Dickson and Marica Cameron (Job Share)

Report Authorised by: Andrew Eyres: Strategic Director of Adults and Health

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REPORT SUMMARY

The Health and Wellbeing Board (HWB) has a statutory responsibility for developing and implementing a Health and Wellbeing Strategy, with the intention of improving the health and wellbeing of the local community and reducing inequalities for all ages.

The Strategy extends across all health, social care, public health and children's services, and sets out the Board's priorities in tackling the needs identified through the Joint Strategic Needs Assessment (JSNA). Lambeth's first ten-year Health and Wellbeing Strategy was agreed in 2013 and subsequently refreshed in 2016. Given the existing Strategy runs until 2023, we are now working to develop a new Strategy for the next five years and this paper outlines the process for doing so and asks for early engagement of the Board members in developing the content of the new Strategy.

FINANCE SUMMARY

None arising directly from this report.

RECOMMENDATIONS

1. To comment on the emerging priorities, considering feedback from stakeholders and current JSNA output.
2. To note progress and timeline for the development of the new Strategy.
3. To note that the Strategy will be reported to the Health and Wellbeing Board on 13 October for agreement.

1. CONTEXT

- 1.1 Since 1 April 2013, every HWB in England has a statutory responsibility to publish and keep up to date a Health and Wellbeing Strategy, which sets out the local priorities for tackling the needs identified in the Joint Strategic Needs Assessment (JSNA). The statutory guidance sets out that the Strategy should set a small number of key strategic priorities for action that will make a real impact on people's lives. This Strategy should translate the JSNA findings into clear outcomes that HWB wants to achieve which will inform local commissioning and delivery, leading to locally led initiative that meet those outcomes and address the needs within the local community.
- 1.2 Lambeth's first ten-year Health and Wellbeing Strategy was agreed in 2013 and subsequently refreshed in 2016. It has been the guiding force for much activity to address the health inequalities identified by the JSNA and has directed the activities of HWB and the organisations that are part of HWB and wider system to focus their activities on those areas of work identified as one of the priorities.
- 1.3 The Strategy now needs to be developed for the next five years to identify what should now be the priorities for Lambeth, ready to shape and influence the activities that are undertaken by all organisations operating in the borough. A process of engagement has started with conversations with key stakeholders throughout the borough alongside the emergent JSNA themes. An assessment and synthesis of public engagement already undertaken has commenced, and where appropriate, further or new public engagement and consultation will be designed and undertaken. An assessment of the achievement against the last plan has additionally been started. This process of synthesis, analysis and engagement will continue and extend over the coming weeks, with the final draft of the Strategy reported to the Board in October for agreement.
- 1.4 This report asks for early engagement with the Board members and people attending the public meeting to capture their feedback and views on the emerging priorities.

2. PROPOSAL AND REASONS

- 2.1 The process of developing the new strategy has commenced. We have:
 - Started to **synthesise the output of any public engagement**
 - to secure deep understanding of what our communities think is important for their health and wellbeing, we're capturing the key messages that have come through any existing public consultation and engagement activity.
 - we'll identify any gaps and plan to fill them if there are voices we haven't heard.
 - Started **organisational engagement**
 - talking to key anchor organisations and groups to capture their immediate thoughts about what is important for Lambeth, building on what they know about the borough and its people.
 - Started **to understand the themes emerging from the JSNA**
 - picking up where and how things have changed since 2016 to help support the development of changed or new priorities for our new strategy
 - Understand **what we've achieved**, and where there's still work to do
 - against our 2016 priorities, to identify any gaps or remaining action needed.
- 2.2 The early engagement has been asking for people to identify those areas of work or themes that they consider are now the priorities for Lambeth, what our ambition should be and where we should be focusing our attention. While they have changed since 2016, the emerging themes have a consistency with the priorities from 2016.

- 2.3 The 2016 refreshed Strategy set out the **following ambition**:
- Health and wellbeing is improving for all, and improving fastest for those communities with the poorest health and wellbeing
 - People are able to reach their full potential and to feel good about themselves
 - Everyone is able to make a contribution and to feel valued
 - People are safe from harm.

- 2.4 In 2016, the Strategy had the following priorities:
- **Transforming systems and integration**: significant changes are taking place across health and social care, locally, regionally and nationally. As a health and Wellbeing Board, we will work together to ensure that the citizen is at the centre of all transformation, with a focus on personalise services and citizens playing a active role in their care
 - **Early Action and Prevention**: we are taking forward the recommendations of the Early Action Commission so that we focus on the issues that impact on the health and wellbeing of individuals and the population as a whole
 - **Health and wellbeing in all policies**: health and wellbeing is everyone's business. We will work with services to ensure that health and wellbeing is considered and built into new policy changes and service developments
 - **Housing**: locally and nationally, the links between housing and health and wellbeing are increasingly recognised. We want to focus on and strengthen those links, using housing as an example of how integration, early action and health and wellbeing in all policies can work together to make a real impact.

The 2016 refresh additionally identified the following as key themes, underpinning the work in Lambeth:

- **Citizen involvement**, information and communication
- **Joint Strategic Needs Assessment (JSNA)** and monitoring performance
- Developing and **strengthening the Health and Wellbeing Board**

- 2.5 Through the early organisational engagement, the following ambition and priorities are emerging as those which are felt to be most important for the community, and we welcome the views of the Board members about these.

- 2.6 Feedback has suggested that we need to have a clear unambiguous and bold statement of our ambition, such as:

Lambeth is a place where all people have the opportunity to experience good health and wellbeing

- 2.7 The **priorities** emerging from the early engagement include the following:
- **Inequity** – how can we genuinely reduce inequity? How can we take a real anti-racist approach to this work?
 - **Poverty** – how can we work to mitigate the impact on people's health and wellbeing of cost of living rises? How can we always consider the intersection of deprivation and rising cost of living?
 - **Children and young people** – how can we work to improve the health and wellbeing of young people in the borough? How can we mitigate the impact of serious crime on the health and wellbeing of children and young people? How can we support good mental health of children and young people in Lambeth?
 - **Involving communities** – how can we build bridges from the formal system to the informal system of community assets and action to enable better health and wellbeing outcomes for all?

- **Housing** – how can we build on what we have already achieved to improve housing and the impact that it has on people’s health and wellbeing?
- **Healthy Aging** – how can we build on what we already do to enable people to live active and healthy as they get older?
- **Climate Action** – how can we better understand and mitigate the impact of climate change on people’s health and wellbeing, building on the borough’s commitments in the Lambeth Climate Action Plan?

2.9 In all key discussions, there are a **set of principles emerging which direct the way in which we work**. These include, but are not limited to always taking:

- a positive and action orientated approach to equity throughout all we do, taking an anti-racist approach;
- an asset-based approach, building and amplifying what is already in the community; and
- an integrated, systems approach, which understands that no one organisation has the answers to these complex issues we are attempting to tackle.

2.10 We welcome the thoughts of the Board members to these emerging themes.

2.11 The Strategy will continue through development through the next 3 months, with a range of organisational and public engagement, impact assessments and refinement, culminating in a draft strategy for consideration by the HWBB in late summer.

3. FINANCE

3.1 None arising directly from this report.

4. LEGAL AND DEMOCRACY

4.1 A Health and Wellbeing Strategy is a statutory responsibility of the Health and Wellbeing Board introduced by the Health and Social Care Act 2012, which amended the Local Government and Public Involvement in Health Act 2007, to introduce duties and powers for health and wellbeing boards in relation to Joint Strategic Needs Assessments (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs).

4.2 There were no additional comments from Democratic Services.

5. CONSULTATION AND CO-PRODUCTION

5.1 Today, engagement with HWB is part of an early engagement to develop the emerging priorities which is now underway but not yet concluded. The process for consultation and coproduction will be developed in the coming weeks and will start with a synthesis of previous public consultation and engagement.

6. RISK MANAGEMENT

6.1 The risks associated with the strategy development which are being mitigated.

Table 1 – Risk Register

Item	Risk	Likelihood	Impact	Score	Control Measures
1	Not completing a new strategy would mean not	1	2	2	Programme plan and schedule for development

	meeting statutory requirements after 2023				and approval in place requires the new strategy to be agreed before the end of 2022
2	Poor engagement or interest in the health and wellbeing strategy development from local people and organisations in the borough and wider system	1	4	4	Engagement plan developed and discussion held with key stakeholders to ensure involvement as the strategy develops. Public engagement being planned to encourage their involvement.

Key

Likelihood	Very Likely = 4	Likely = 3	Unlikely = 2	Very Unlikely = 1
Impact	Major = 8	Serious = 4	Significant = 2	Minor = 1

7. EQUALITIES IMPACT ASSESSMENT

- 7.1 A comprehensive Equalities Impact Assessment will be undertaken in parallel to the development of the Strategy as the emerging priorities for action are identified and confirmed. This will include discussion about the potential impact with stakeholders from across the whole system.
- 7.2 A cumulative equalities impact assessment was undertaken when last Strategy was refreshed in 2016.

8. COMMUNITY SAFETY

- 8.1 The continued application of ‘health in all policies’ will have implications for all organisations, but the detailed implications will be more readily understood once the priorities are more developed. It is clear that the health and wellbeing impact of serious violent crime, particularly on children and young people is a priority.

9. ORGANISATIONAL IMPLICATIONS

Environmental

- 9.1 The continued application of ‘health in all policies’ will have implications for all organisations, but the detailed implications will be more readily understood once the priorities are more developed. It is clear that the health and wellbeing impact of Climate Change is potentially a priority.

Health

- 9.2 Covered in the body of the report.

Corporate Parenting

- 9.3 Not applicable.

Staffing and accommodation

- 9.4 Not applicable.

Responsible Procurement

- 9.5 Not applicable.

TIMETABLE FOR IMPLEMENTATION

PHASE	Start	Finish	Total Duration
Phase 1: Early engagement	May 2022	July 2022	3 Months
Phase 2: Strategy Consultation phase	July 2022	August 2022	2 months
Phase 3: Post-consultation - redraft (subject to any amendments required and sign off)	15 August 2022	31 August 2022	2 weeks
Phase 4: Development of implementation and delivery planning	1st Sept 2022	Ongoing	(5 years)

AUDIT TRAIL

Name and Position/Title	Lambeth Directorate	Date Sent	Date Received	Comments in paragraph:
Councillors Jim Dickson and Marcia Cameron Caldicott	Cabinet Member for Healthier Communities (Job Share)	01.06.22	dd.mm.yy	
Andrew Eyres, Strategic Director	Adults and Health	01.06.22	dd.mm.yy	
Ruth Hutt	Director of Public Health	01.06.22		
Peter Hesketh, Finance	Finance and Property	01.06.22	06.06.22	
Andrew Pavlou, Legal Services	Legal and Governance	01.06.22	06.06.22 dd.mm.yy	
Julia Skinner, Democratic Services	Legal and Governance	01.06.22	07.06.22	

REPORT HISTORY

Original discussion with Cabinet Member	May 2022
Report deadline	10.06.22
Date final report sent	10.06.22
Part II Exempt from Disclosure/confidential accompanying report?	No
Key decision report	No
Date first appeared on forward plan	Not applicable
Key decision reasons	Not applicable.
Background information	Local Government and Public Involvement in Health Act 2007 Health and Social Care Act 2012 Lambeth Health and Wellbeing Strategy 2013-2023 Lambeth JSNA 2016 Cumulative Equalities Impact Assessment
Appendices	None