

ENCLOSURE:

AGENDA ITEM:

## Committee Title

DATE:

<b>Title</b>	<b>The Well Centre / SLAM Pilot</b>	
This paper is for <b>information</b>		
<b>Executive Summary</b>	<p>This project will be a two-year pilot to see how Lambeth’s mental health services can work with third party providers to create a joined-up offer for young people in the borough, with the long term aim of reducing demand on CAMHS.</p> <p>As part of the pilot we are looking to establish the processes and legal basis for sharing relevant information between providers and partners for two key purposes:</p> <ul style="list-style-type: none"> <li>- To provide a seamless service for a young person accessing mental health and wellbeing support in Lambeth, by enabling service providers to share with each other, when necessary, the data they hold on the needs of the young person and the support they have received, so that when a young person transitions to a different service they receive the support they need as quickly as possible</li> <li>- To enable the tracking of the outcomes for young people accessing the services covered by this pilot so that we can determine the effectiveness of those services in meeting the needs of the young people and, in the long term, reducing the proportion of young people with severe or acute mental health needs.</li> </ul> <p>Lambeth will be commissioning two voluntary sector organisations, Place2Be and Coram, to deliver services that complement the borough’s existing mental health and wellbeing services, which will enable us to test and refine the data sharing processes designed in this pilot. Once effective processes and the legal basis are established, Lambeth will be able to replicate them with other partners so that we can scale up our involvement of partners to help us meet the needs of our 0-18 population, as well as thinking up to 25. This approach also means that Lambeth will have additional services available for its young people during the pilot, delivered by Place2Be and Coram.</p> <p>The pilot will also build on the work of The Well Centre, based at the Herne Hill Group Practice, which provides young people with open access to GPs, counsellors and health &amp; wellbeing practitioners in one place and assesses the needs of presenting young people via a holistic assessment (Teen Health Check). We will explore how to scale and / or replicate this model to extend its availability across the borough, and look at how to seamlessly transition young people to the relevant services once their needs have been assessed.</p>	
<b>Recommended action for the Committee</b>	<ul style="list-style-type: none"> <li>• <i>To note this proposal and agree to provide oversight</i></li> </ul>	
<b>Potential Conflicts of Interest</b>	None	
<b>Impacts of this proposal</b>	<b>Key risks &amp; mitigations</b>	This is a pilot, so there is a level of risk to its success. The three key risks are: <ol style="list-style-type: none"> <li>1. Unable to overcome any significant barriers to data sharing – we will work with relevant IG leads and practice managers to determine what data needs to be</li> </ol>

		<p>shared and develop a data sharing protocol. A DIA will be completed as part of the pilot once there is clarity on what needs to be considered</p> <ol style="list-style-type: none"> <li>2. Demand for mental health support continues to rise – we will work to minimise slippage in this project as the impact would be worse without this project but additional pressures on the system will make it more difficult to achieve the desired outcome</li> <li>3. Partners do not have enough capacity to engage sufficiently with the pilot – we will maintain stakeholder relationships and buy-in to pilot’s objectives with regular engagement and communication. If wider circumstances (e.g. pandemic) affect capacity we will review the project plan and adjust</li> </ol>
	<p><b>Equality impact</b></p>	<p>The main risk factors for adolescent mental disorder include social disadvantage / poverty, trauma, stress, identity issues, family dysfunction and substance misuse. Stigma, discrimination or exclusion also increase the risk, meaning that adolescents from minority ethnic or sexual backgrounds (or other discriminated groups), adolescent parents and those with long term physical or mental health conditions are disproportionately affected.</p> <p>Since this pilot is aiming to support those with mental health disorders, the above factors indicate that our work will be mostly supporting disadvantaged young people and their families. For example, the Well Centre currently sees twice as many women as men; half of those presenting are from the lowest three IMD deciles; and 40% of the young people whose ethnicity is recorded are BAME.</p> <p>Using schools as part of this project to deliver services means we could reach a wider demographic of young people, but our intention is to target those young people who are currently experiencing worse outcomes as a result of systemic and structural inequalities to try and meet their needs.</p> <p>We do not anticipate a negative impact on any groups of young people since this project will provide support additional to what already exists, support that has been shown to have worked elsewhere; and the project aims to make the provision of that support timelier without impacting on the delivery of other services.</p>
	<p><b>Financial impact</b></p>	<p>There are four key resources to be funded by this two-year project. The total budget is £400k and has already been approved.</p> <p>Both Place2Be (1) and Coram (2) will be allocated £85k per annum (£340k in total) to set up and deliver services in Lambeth aimed at preventing mental health issues from escalating, using existing infrastructure (e.g. in schools). They will focus on providing young people and their families with the tools to strengthen their resilience and help deal with any adversity they might experience.</p> <p>The Well Centre (3) will be allocated £20k in total to help replicate and scale their offer across Lambeth. We will draw on their experience of creating and running their service, and support them to grow the capacity of their own service.</p> <p>Finally £40k will be allocated to fund project management and evaluation resources (4), which will be needed as this will be a</p>

		complex undertaking with lots of stakeholders and will be managed using agile principles – developing, testing / evaluating and refining the operating model in short cycles to enable us to minimise the risk of failure while also taking steps to improve the experience of young people in need of mental health support.
Which corporate objective does this item link with? (please mark the relevant line with an x in the right hand box)	1: To ensure we commission services which meet the health and wellbeing needs of the population and reduce health inequalities	X
	2: To work in partnership to maintain and improve the quality of our commissioned services, and ensure all safeguarding protections are in place	X
	3: To enhance collaborative working with other health and care organisations to develop and deliver an effective ICS – able to deliver national, ICS and local objectives - with our population at the centre	X
	4: Strengthen our partnership working and develop a culture which embraces lessons learned and surfaces and embeds best practice	X
	5: To secure the active participation and visibility of patients and local people, including from diverse and seldom heard groups, in the planning and design of local services	
	6: To ensure that clinical leadership is embedded in our ways of working and our change programmes including the involvement of member practices and system partners	
	7: Develop an organisation and workforce capable of delivering the CCG's objectives and ensure members of the organisation feel valued and enjoy coming to work.	
	8: Ensure that the CCG meets its commitments with regards financial and performance improvement, maintains effective governance within the organisation and across partnerships, and optimises progress against the delivery of NHS constitutional standards	
Wider support for this proposal	Public Engagement	The public has not been engaged in this proposal to date. As part of the evaluation of the project we will seek the views of young people accessing the relevant services about the quality of the support they received and their experience in dealing with the services.
	Other Committee Discussion/ Internal Engagement	LBL CMST Emotional Health and Wellbeing workstream of the CYP Programme
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