

OFFICER DELEGATED DECISION 20 OCTOBER 2021

Report title Smart Cities Strategy

Wards: All

Portfolio: Cabinet Member for Sustainable Transport, Environment and Clean Air – Councillors Dr. Mahamed Hashi and Danny Adilypour

Report Authorised by: Bayo Dosunmu: Strategic Director for Resident Services

Contact for enquiries: Matthew Sims, Infrastructure and Capital Studio Delivery Consultant, Civic Centre, 07933 700854, msims@lambeth.gov.uk

REPORT SUMMARY

This report seeks approval for commissioning a strategy report to assess the opportunities for Lambeth with the developing Smart Cities agenda. This strategy will deliver a vision for how technology will support work and enhance movement in highways and other opportunities that may be seen in the public realm. This work is part of the Council's Digital Strategy.

FINANCE SUMMARY

The agreed cost for the chosen consultant to deliver the strategy report is £35k. This will be funded from the highway revenue budget with a view to capitalising this once projects are assessed and agreed.

RECOMMENDATIONS

1. To approve £35k to Ove Arup and Partners Ltd for the commissioning of a single supplier commission under the Crown Commercial Service Framework to undertake a study into how smart city technology can be delivered in Lambeth.

1. CONTEXT

- 1.1 Smart City possibilities and opportunities will develop over the coming years, in particular as 5G becomes more widely available and used. This project will look to assess the opportunities currently available, what services and uses we may have in Lambeth, and will start implementing use of big-data to manage and maintain activity in the public realm.
- 1.2 Lambeth's Digital Strategy was approved in March 2021 and this included a strategic ambition to *"...use 'Smart City' technology in the public realm and in our properties to monitor air quality, traffic levels, parking lighting and community safety and much more"*
- 1.3 To develop this strategic ambition, this project will be the form the vision and steps required in the short, medium and long term for services and opportunities in the public realm.

2. PROPOSAL AND REASONS

- 2.1 To enable Lambeth to formulate a vision, strategy and delivery plan for its Smart City work over the next 5-10 years, it is proposed to commission a review which will analyse and assess opportunities in Lambeth and deliver a strategy document for use by the authority
- 2.2 The contract will be a direct award under the Crown Commercial Services, Management Consultancy Framework Two (RM6008).
- 2.3 The reason for taking this approach is to ensure that this strategy is undertaken by a consultant who has significant expertise in this field who has also a clear understanding of this work. The chosen consultant has delivered similar studies relating to Smart Cities for the GLA on a London-wide basis which will ensure that the Lambeth strategy is developed with an understanding of developments in a city-wide context.

3. FINANCE

- 3.1 The cost of the strategy report is £35k. This cost is based on the agreed Crown Commercial Services framework costs for the consultant. This will be funded from the highway revenue budget with a view to capitalising this once specific projects are assessed and agreed.

4. LEGAL AND DEMOCRACY

- 4.1 The statutory procurement regime applies to this tendering exercise by virtue of the Public Contracts Regulations 2015. As the value of this contract falls below the threshold of £189,330 for services, the Council was not obliged to publish a contract notice on the Find a Tender Service nor to follow one of the procurement procedures set out in the regulations.
- 4.2 For below threshold contracts, the Council's duty is to act reasonably and proportionately when evaluating the efficacy of awarding a contract to a particular provider.
- 4.3 The Council's Constitution requires that issues of an important or sensitive nature will be published on the Council's website for five clear days prior to the decision being taken (Constitution, Part 2,

Section 3) by the Cabinet Member or officer concerned. It is suggested that this proposed decision is published online in the interests of transparency. Any representations received during this period must be considered by the decision-maker before the decision is taken

5. CONSULTATION AND CO-PRODUCTION

- 5.1 The strategy will be developed by the consultant in collaboration with a wide cohort of officers in Lambeth, including any part of the authority which may have an impact or benefit from Smart City technology. This will be via workshops at specific points in the delivery.
- 5.2 Similarly, workshops with external stakeholders and interested parties will help clarify areas of partnership and identify refinements and provide the opportunity for ‘quick wins’ and to gain support.

6. RISK MANAGEMENT

- 6.1 Risks are managed at both the programme and at individual project level. The table below highlights those risk specific to the recommendations contained within this report:

Table 4 – Risk Register

Item	Risk	Likelihood	Impact	Score	Control Measures
1	Additional Costs	2	2	4	Work closely with consultant to manage programme to mitigate additional costs
2	Lack of engagement with officers and stakeholder	2	4	8	Work with Directors and officers in advance of workshops to highlight opportunities and requirements.
3	Proposed assessment of opportunities is not conclusive in developing a coherent vision	2	2	4	Work closely with consultant to develop opportunities for collaboration and discussion to ensure all opportunities are explored

Key

Likelihood	Very Likely = 4	Likely = 3	Unlikely = 2	Very Unlikely = 1
Impact	Major = 8	Serious = 4	Significant = 2	Minor = 1

7. EQUALITIES IMPACT ASSESSMENT

- 7.1 An equalities impact assessment for the Digital Strategy delivery programme has been completed.

8. COMMUNITY SAFETY

- 8.1 It is considered that this project will not have an adverse impact on community safety. How Smart City technology could support community safety may be included in the options assessment.

9. ORGANISATIONAL IMPLICATIONS

Environmental

- 9.1 It is considered that this project will not have an adverse impact on the environment. How Smart City technology can support environmental improvement will be included in the options assessment.

Health

- 9.2 How Smart City technology can support health and wellbeing improvement will be included in the options assessment.

Corporate Parenting

- 9.3 How Smart City technology can support Corporate parenting considerations may be included in the options assessment.

Staffing and accommodation

- 9.4 Not applicable.

Responsible Procurement

- 9.5 Responsible procurement has been undertaken and appropriate advice sought from the corporate procurement team. The chosen consultant is a multi-national consultant with policies which include all aspects we expect to see from a supplier to Lambeth.

10. TIMETABLE FOR IMPLEMENTATION

- 10.1 The consultant will be appointed once this decision report is approved.
- 10.2 The strategy document will be completed by the end of 2021 with a view to considering opportunities for further projects by the end of the 2021/22 financial year.
- 10.3 The table below details the stages and deadlines for implementing the recommendations:

Activity	Proposed Date
Appoint consultant	13/10/2021
Undertaken appraisal, workshops and deliver draft proposals	31/12/2021
Feedback and completion of final report	31/01/2022
Review of implementation opportunities and proposals	31/03/2022

AUDIT TRAIL				
Consultation				
Name and Position/Title	Lambeth Directorate	Date Sent	Date Received	Comments in paragraph:
Councillors Dr. Mahamed Hashi and Danny Adilypour	Cabinet Members for Sustainable Transport, Environment and Clean Air	28/9/2021	5/10/21	
Bayo Dosunmu, Strategic Director Resident Services	Residents Services	28/9/2021	5/10/21	
Sandra Roebuck, Director of Infrastructure and Capital Delivery	Resident Services	20/9/2021	20/9/201	
Hamant Bharadia Assistant Director	Finance and Investment	20/9/2021	20/9/2021	
Michael O'Hora, Legal Services	Legal and Governance	28/9/2021	28/9/2021	4.2 & 4.2
Marianna Ritchie, Democratic Services	Democratic Services	20/9/2021	23/9/2021	4.3

REPORT HISTORY	
Original discussion with Cabinet Member	September 2021
Report deadline	N/A
Date final report sent	N/A
Part II Exempt from Disclosure/confidential accompanying report?	No
Key decision report	No
Date first appeared on forward plan	N/A
Key decision reasons	N/A
Background information	March 2021 cabinet report
Appendices	None

APPROVAL BY CABINET MEMBER OR OFFICER IN ACCORDANCE WITH SCHEME OF DELEGATION

I confirm I have consulted Finance, Legal, Democratic Services and the Procurement Board, and taken account of their advice and comments in completing the report for approval:

Signature: _____ **Date:** _____

Post: Sandra Roebuck, Director Infrastructure and Capital Studio

I confirm I have consulted the relevant Cabinet Members, including the Leader of the Council (if required), and approve the above recommendations:

Signature: _____ **Date:** _____

Post: Bayo Dosunmu, Strategic Director, Resident Services

Any declarations of interest (or exemptions granted): None

Any conflicts of interest: None

Any dispensations: None