

Report to: Lambeth Together Strategic Board

21 July 2021

Report Title	Lambeth Together - Developing our Partnership
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Summary	<p>The purpose of this paper is to update the Strategic Board on Lambeth Together partnership developments, including the newly established Assurance Group and progress with the Equalities, Diversity and Inclusion Group.</p>
Recommendation(s)	<p>The Lambeth Together Strategic Board is asked to;</p> <ol style="list-style-type: none">1. Note the continued development of the governance review recommendations.2. Note the update from the first meeting of the Lambeth Together Assurance Group including the highlights from the Integrated Assurance Report and agree the Assurance Group proposed Terms of Reference and membership.3. Receive an update from the Lambeth Together Equalities Diversity and Inclusion Group, and consider and discuss the questions within the presentation which will directly inform our EDI progress.

1.0 This paper provides an update on developments in our Lambeth Together arrangements.

2.0 Lambeth Together Governance Developments

2.1 The Board will recall at the last meeting in May it approved a set of recommendations following a review of our Lambeth Together partnership governance arrangements. The Strategic Board supported proposals which included a review of our pledge to ensure it adequately addressed our mission to address inequalities; to consider further our approaches to public involvement; and to extend the current membership of the Board with two additional third sector representatives.

These have been progressed with some recommendations already implemented (such as the change in highlight reporting for the alliances), and others firmly in motion, such as plans to extend the current membership of the Board with two additional third sector representatives. Further updates will continue to be provided.

3.0 Lambeth Together Assurance Group

3.1 The new Lambeth Together Assurance Group met for the first time on 6th July 2021. The first meeting was chaired by Jim Dickson, as Sue Gallagher was on annual leave. This is the new integrated assurance and oversight group working to support the Lambeth Together Strategic Board which will meet every other month and report back to each Strategic Board. At its first meeting the Group had a very positive discussion around its purpose and role and how it offers a unique opportunity to provide a dedicated space and focus for shared oversight of the health and care system within Lambeth and address delegated health and care responsibilities as set out in its borough based arrangements.

3.2 It was agreed that the Integrated Assurance Report, which has been developed for the Strategic Board over recent months and which brings together both quantitative and qualitative progress, will be further developed over time. This will include a specific regard to focussing on the Lambeth Together Quadruple aim ambitions and those priorities described in the Lambeth Covid-19 Health and Care Recovery Plan. Crucially it will need to develop and focus on the measurement of key objectives to be agreed relating to reducing health inequalities and supporting improved outcomes.

3.3 Members also discussed how to develop more public-facing Lambeth Together progress reporting, similar to ones already produced such as the LWNA progress report, through which Lambeth could engage further with the public. The group also discussed the importance of and how best to engage with VCS organisations, recognising Delivery Alliances and the Strategic Board would be continuing to consider these, with support from the Assurance Group as required.

- 3.4 The proposed Terms of Reference and membership as reviewed by the Group are attached for approval by the Strategic Board.
- 3.5 The group also spent time 'walking' through the latest integrated assurance report, and stopping to discuss specific areas of assurance, such as adult social care, and how this and other areas could be used and further developed over time to support our understanding of and responses as a partnership to health and care matters.
- 3.6 The integrated assurance report is available as Annex A online here (<https://moderngov.lambeth.gov.uk/ieListDocuments.aspx?CId=846&MId=15462>). Not all parts of the report have been refreshed due to reporting timescales. This report together with a summary of discussions, minutes and actions of the Assurance Group will be presented at each future LTSB meeting in public.
- 3.7 Key Updates from the Report include;
- Lambeth Together Programme Highlight reports: all programme areas have reported progress against priority objectives set out within the Lambeth Together Covid-19 Health and Care Recovery Plan providing summaries of the planned actions for the upcoming period, as follows;
 - Programme management
- Programmes**
- Living Well Network Alliance Delivery Alliance,
 - Neighbourhood and Wellbeing Delivery Alliance,
 - Children and Young People Delivery Alliance
 - Learning disabilities and autism and people with continuing complex needs
 - Staying Healthy
 - Sexual Health
 - Homelessness
- Enabling Work**
- Assurance arrangements
 - Equalities, Diversity and Inclusion
 - Communication and engagement
- Updates have also been included for the LWNA Dashboard, Adult Social Care, and Finance sections within the report.
- Other sections will be further refreshed as a result of developments, including the SEL CCG and Borough-based reports incorporating the latest NHS oversight metrics. Updates will continue to build the assurance picture through and will now be regularly be reviewed and discussed at the Assurance Group.

4.0 Lambeth Together Equalities, Diversity and Inclusion Group

- The EDI group was developed in 2020. The group meets every 4 weeks and reports to the Lambeth Together Executive Group and the Lambeth Together Strategic Board. It has brought together all alliance leads and partners in the Lambeth together programme to focus on how we address health inequalities with a whole systems approach.
- The group has initially focussed on workforce development within the leadership of the Lambeth together programme to embed and cultivate inclusive leadership.
- We have started to develop and progress a shared measurement system and shine a light on good local action.
- We want to create a social movement in Lambeth that puts health and equity at the heart of delivery and designing services.
- We have ensured that there are robust connections with the wider health and care system both locally and regionally.
- The attached slides provide an update for the Lambeth Together Strategic Board.

5.0 Conclusion

We'll continue to develop our partnership arrangements as discussed and work through our delivery alliances, enabling programmes and Lambeth Together Executive Group and Strategic Board.

Annex Lambeth Together Assurance Group Terms of Reference

Lambeth Together Assurance Group

Terms of Reference

The Lambeth Together Assurance Group will be a sub-group of the Lambeth Together Strategic Board, providing regular oversight on behalf of the Board on Lambeth Together board assurance matters as part of Lambeth's borough based governance arrangements.

These terms of reference were discussed at the Lambeth Together Assurance Group where it was agreed that they would be reviewed in 6 months, approximately January 2022.

Purpose/role

- To provide oversight and assurance to the Lambeth Together Strategic Board on the delivery of the Borough Recovery Plan/Lambeth Together delivery alliances and programmes and Lambeth's integrated health and care arrangements.
- To enable the leaders responsible for delivery to have oversight of and insight into the full programme of work.
- To support decision making and assurance on how the phases of work will deliver the purpose, objectives and scope agreed by the Strategic Board.
- To identify opportunities for learning from different elements and programmes.
- This Group does not replace but supports the accountability of the Strategic Board and of our individual Delivery Alliances.
- To receive and discuss progress against these objectives the group will draw upon the information presented within the Lambeth Together integrated health and care assurance report, combined with contributions from those attending the assurance group meeting.
- The Integrated health and care assurance report combines into one place updates using the Lambeth Together programme highlight reports and associated alliance dashboards and outcomes and equalities measures as these develop.
- The integrated health and care assurance report also covers progress against the SEL CCG and Lambeth Council delegated responsibilities to our boroughs integrated health and care arrangements. This includes:
 - Adult Social Care and Older Persons
 - Public Health
 - Childrens Commissioning
 - Primary and Community Care
 - Medicines Management and Long Term Conditions
 - Integrated Commissioning for Adults
 - Adults Mental Health
 - Quality matters.

- The group will also receive updates on risks identified not covered elsewhere in programme highlight reports.
- Finance for Lambeth Together and Lambeth’s integrated health and care arrangements.
- The group will help shape the format and content requirements of the bi-monthly integrated health and care assurance report. The group will inform the evolution of the report so that it provides a core current part of the Lambeth assurance arrangements, taking care to acknowledge that this report is not intended to be duplicative or create any unnecessary additional reporting or assurance work, but to bring together in a coordinated fashion, using a single framework, the breadth of assurance materials that exist so the Board and assurance group has oversight of our delivery within Lambeth.
- As well as developing assurance reporting over time to ensure it has the right focus on health outcomes including equalities measures.
- To receive updates against progress of the annual Lambeth integrated health and care business plan, and NHS planning requirements.
- As part of its assurance review arrangements a cover note will be produced following each meeting, which will form part of the introduction to the regular integrated health and care assurance report that is provided to the formal Lambeth Together Strategic Board. The report will include key observations as part of the assurance approach.

Frequency and duration

1. The Assurance Group will meet bi-monthly on a Tuesday 10:00 – 11:30 for 90 minutes at least 2 weeks before the formal Lambeth Together Strategic Board.

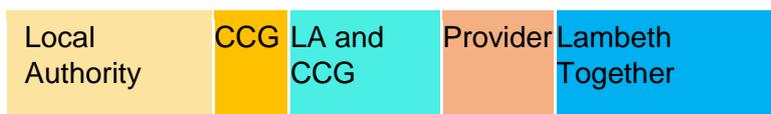
Standing items

The following standing items:

- (a) Lambeth Together Integrated Assurance Report
- (b) Notes and actions from previous meetings

Membership and attendance

The proposed Membership of the Group is set out below and it draws upon a subset of Strategic Board, Executive Group and Delivery Alliance Members and will have a non-officer chair and deputy chair.



Job Role	Name
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Non-Executive LTSB member, and chair of this group, SEL CCG	Sue Gallagher
A LBL elected cabinet lead for Health and Social Care/ Chair of Health & Wellbeing Board. Deputy chair of this group	Cllr Jim Dickson or Cllr Lucy Caldicott or Cllr Edward Davie
A clinical Lead, and deputy chair of this group, SEL CCG	Dr Adrian McLachlan, or Dr Raj Mitra, or Dr Di Aitken
Strategic Director, Integrated Health & Care, LBL/CCG	Andrew Eyres
Director Primary Care and Transformation, CCG	Andrew Parker
Director for Childrens Commissioning, LBL/CCG	Abi Onaboye
Director for Adults Commissioning LBL/CCG	Jane Bowie
Director Public Health,	Ruth Hutt
Executive Director or Deputy Director Adults Social Care, LBL	Fiona Connolly or Richard Outram
Director of Operations & Partnerships, GSTT	Paran Govender
Chief of Therapies, Rehabilitation and Allied Clinical Services, KCH	Kate Gregory, other
Alliance Director or Deputy Director, LLWNA	Sabrina Philips or Guy Swindle
South London and Maudsley NHS Trust	TBC
TBC, Primary Care	Therese Fletcher, George Verghese
Associate Director Finance, SEL CCG	Edward Odoi
Associate Director Finance, LBL	Pete Hesketh
Associate Director Health & Care Planning & Intelligence, SEL CCG	Brian Reynolds
Associate Director Programme, Lambeth Together	TBC
Director Neighbourhood and Wellbeing Delivery Alliance, Lambeth Together	Amanda Coyle

2. The group will wish to consider attendance by other colleagues as appropriate.

Authority/Delegation/Decisions

3. Each member will bring with them the authority to speak and make decisions on behalf of their organisations.

Chair

4. Chairing of the meeting will be through a Lambeth non executive director of NHS South East London CCG. The deputy chair will be a relevant elected London Borough of Lambeth councillor cabinet member lead for a relevant Lambeth health and care area.

Confidentiality

5. Discussions held, documents circulated and the notes from the Assurance Group meetings are confidential unless expressly stated otherwise.

Meeting rhythm

6. The following meeting rhythm will be undertaken, with the Assurance group meeting two weeks before the Lambeth Together Strategic Board:

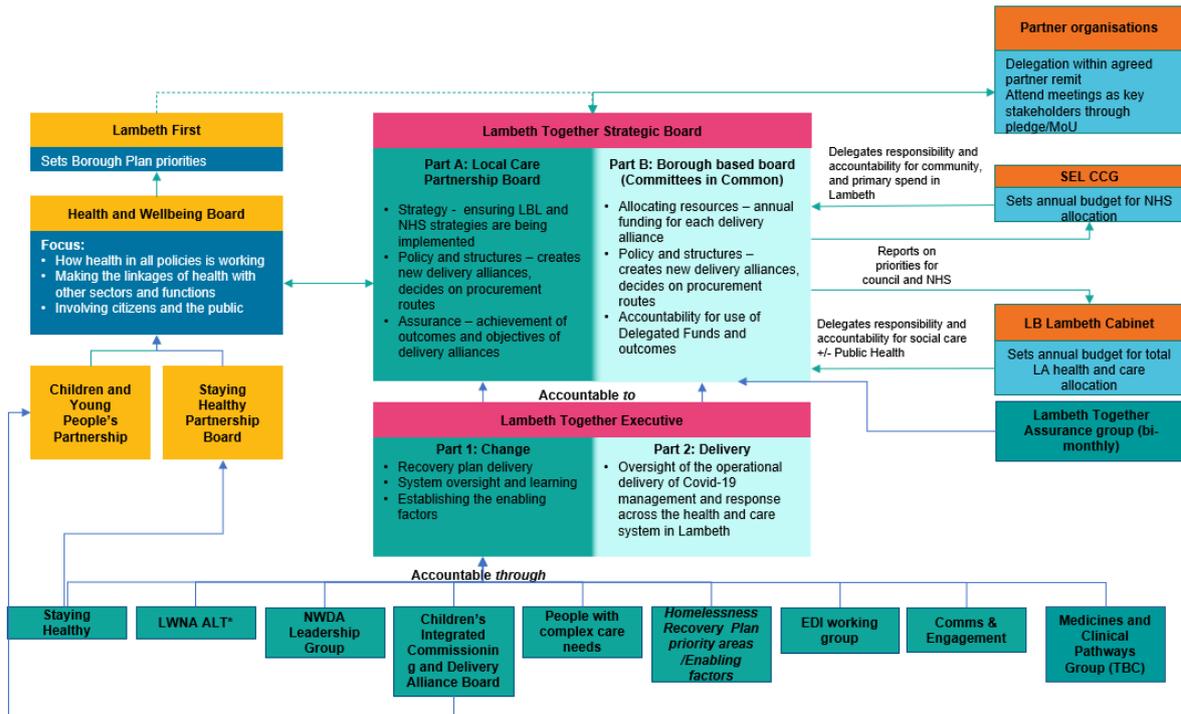
Assurance group Date	Lambeth Together Strategic Board Date
06/07/2021	21/07/2021
14/09/2021	29/09/2021
09/11/2021	24/11/2021
11/01/2022	26/01/2022
08/03/2022	23/03/2022

Administrative support

7. Administrative support will be provided by existing SEL CCG – Lambeth administrative support. Actions will be recorded and papers circulated the week prior to the meeting.

Relationship with other Lambeth Together governance arrangements

8. The following diagram sets out the position of the Assurance Group in relation to other health and care system, including alliance, governance.



*Accountable for delivery to sovereign bodies of alliance members

