

CABINET 30 NOVEMBER 2020

Report title: Lambeth Made Safer Strategy

Wards: All

Portfolio: Cabinet Member for Jobs, Skills and Community Safety: Councillor Jacqui Dyer.

Report Authorised by: Merlin Joseph: Strategic Director for Children's Services

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REPORT SUMMARY

This report proposes that Cabinet endorses and approves the Lambeth Made Safer Strategy 2020 – 2030.

The strategy sets out our vision, goals, and priorities for making Lambeth one of the safest places in London for young people and young adults. It presents the outcomes we will secure through its implementation; describes the approach we will take to deliver the change required; and outlines the commitments we will honour to realise our vision and achieve our goals.

Through its deliver we aim to improve the safety, health and wellbeing of children and young people in Lambeth and reduce the number of young people and young adults who are impacted by violence.

FINANCE SUMMARY

The strategy will be supported by the £1,000,000 growth allocated in 2020/21 for its development and long-term delivery.

RECOMMENDATIONS

To endorse the Lambeth Made Safer Strategy 2020 – 2030 and authorise its implementation.

1. CONTEXT

- 1.1 In 2018 Lambeth council and our partners committed to tackling violence affecting young people through the development and implementation of our Preventing Serious Youth Violence Programme. This strategy builds on the work we have carried out to date and incorporates the activity we have undertaken to listen to young people and our community and act on their views and feedback. It will realise our long-term ambition of ensuring young people, families and communities do not suffer the tragic consequences of violence against young people.
- 1.2 We know that young people in Lambeth suffer violence far more than most boroughs. We also know that the burden of this injustice falls unequally on our Black communities and affects far more Black children and young people than other groups. This violence ruins the lives of young people and their families despite many attempts to reduce it.
- 1.3 Although violence against young people has fallen over the last two years, from its peak in 2018, it remains a significant issue for Lambeth. In 2020 Lambeth's position relative to other London boroughs has significantly worsened and we are now one of the worst London boroughs for knife crime and violence against young people. Gun discharges also remain unacceptably high.
- 1.4 The Lambeth Made Safer Strategy aims to break the cycle of violence that devastates the lives of individuals, families, and communities. It will do so by acting upon what young people and communities tell us about their experiences, together with their views about what will prevent violence against young people in the future. It is also informed by the lived experience of those affected by youth violence and the successes and failures of those who continue to strive to prevent it.
- 1.5 The Lambeth Made Safer Strategy is one of the borough's strategic programmes and relates to the ambitions and goals of our Borough Plan 2019 - 2021 goals in general, and the ambition to increase community resilience.

2. PROPOSAL AND REASONS

- 2.1 The proposal is to endorse and implement the Lambeth Made Safer Strategy in order to achieve the goals of reducing the number of victims and perpetrators of serious youth violence every year, reducing the number of young people involved in the criminal justice system year on year and to address the root causes of serious youth violence.
- 2.2 The recommendation to endorse and implement the Lambeth Made Safer Strategy is made because a collective long-term action is required to address the presenting challenges we face in eradicating youth violence, whilst also dealing with the factors and conditions that lead to it occurring in the first place.
- 2.3 We know that a renewed approach is needed, built on the Public Health principles of long-term solutions. services in many key areas. Residents have told us they want us to further the work we have progressed to date, but that they also want to see us increase the pace and breadth of our endeavours.
- 2.4 Our research, engagement and consultation tells us that we need to adopt a strategic approach that enables real community leadership and participation, is flexibility, and fosters a willingness to take risks and acknowledges and address decades of structural racism that has contributed to violence against young people.

3. FINANCE

- 3.1 £1 million has been allocated to develop and deliver this work. This funding will be allocated following the development of the individual workstreams and within the framework outlined in this strategy.
- 3.2 We will also seek to increase investment from the Mayor of London, national government, and private business where possible to increase resourcing in this area. We also have strongly supported third sector groups working in this field to obtain additional grant funding where grant pots are available.

4. LEGAL AND DEMOCRACY

- 4.1 There are no direct legal implications arising from this report. Delivery of aspects of the strategy may require legal advice which should be sought as required.
- 4.2 This proposed key decision was entered in the Forward Plan on 19 October 2020 and the necessary 28 clear days' notice has been given. In addition, the Council's Constitution requires the report to be published on the website for five clear days before the proposed decision is approved by the Cabinet Member. Any representations received during this period must be considered by the decision-maker before the decision is taken. A further period of five clear days - the call-in period - must then elapse before the decision is enacted. If the decision is called-in during this period, it cannot be enacted until the call-in has been considered and resolved.

5. CONSULTATION AND CO-PRODUCTION

- 5.1 We carried out a variety of engagement activity to inform our Lambeth Made Safer Strategy, including live events such as the Hackathon and the Youth Jam in the Park. We conducted the Serious Youth Violence Survey, questioning more than 500 young people aged from 10-25 across the borough in one of the largest listening exercises the council has ever undertaken. During summer 2020, we conducted a survey of more than 100 young people to ask them about their experiences during the Covid-19 lockdown. We have also met regularly with third sector groups and forums across the borough to gain their insight and input into the strategy and its development.
- 5.2 In addition, we have used existing workstreams responsible for leading the work currently to both shape the content of the strategy and advise on its priorities and outcomes. These workstreams comprise a range of stakeholders from across the partnership, ranging from the Metropolitan Police to third sector organisations including Black Thrive. We have also sought the views of Council staff and Elected Members through a variety of fora including staff engagement events, senior management meetings, Management Board, and Informal Cabinet. It is important to highlight the key role Black Thrive have played in the development of this strategy, particularly around the need to adopt an anti-racist lens throughout this work.
- 5.3 We have also consulted with specific community and interest groups including the Lambeth Youth Safety Alliance, the Lambeth Forum Network, the Police Independent Advisory Group, the Norwood Community Safety Partnership and other third sector groups across Lambeth who have all fed into the strategy itself and also the work done in the lead up to this document.
- 5.4 We have used the information obtained from this activity to increase our understanding of what young people, communities and fellow professionals feel are the root causes of serious youth violence, how young people are perceived, how families have been impacted by youth violence and what they have told us needs addressing to enable them to thrive. We have translated this

understanding into the priorities, goals, principles outcomes and commitments set out in the strategy that we will seek to address through its implementation.

5.5 Ongoing community engagement and participation is at the heart of this strategy. It forms one of the main six workstreams, and through the development and delivery of Lambeth Made Community program will ensure that residents continually have the opportunity to participate in the development and delivery of this work.

6. RISK MANAGEMENT

6.1 The following table identifies the potential key risks associated with the proposed endorsement and implementation of the Lambeth Made Safer Strategy together with associated control measures.

6.2 The main risks that impede on the successful delivery of the Lambeth Made Safer Strategy are:

Risk Register

Item	Risk	Likelihood	Impact	Score	Control Measures
1	Failure to deliver goals and outcomes of the strategy and the potential loss of community trust and faith in the council, police and other partner agencies	2	8	16	The creation and application of a robust performance management framework aligned to an outcomes and evaluation plan. The development of a communication plan that enables achievements and progress to be communicated and challenges explained.
2	Inability to significantly address the root causes of serious youth violence	2	6	12	Ensuring due focus is given to attending to root causes via the implementation plan and the conducting of ongoing evaluation to ensure impact is assessed and modification to approach undertaken as required
3	Financial pressures impacting on capacity to implement the strategy	2	4	8	The securing of the £1,000,000 growth to deliver the strategy and the application of the evaluation plan to ensure resources are effectively and efficiently deployed to secure outcomes
4	Securing cross-partnership buy-in to the strategy and its ambition given competing priorities	2	8	16	The endorsement of the strategy by all partners and creation and implementation of governance for the strategy which secures cross

					partnership investment in its leadership and implementation
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Key

Likelihood	Very Likely = 4	Likely = 3	Unlikely = 2	Very Unlikely = 1
Impact	Major = 8	Serious = 4	Significant = 2	Minor = 1

7. EQUALITIES IMPACT ASSESSMENT

7.1 An Equalities Impact Assessment (EIA) for the Lambeth Made Safer Strategy has been undertaken. It was signed off by the Strategic Director for Children’s Services on 3rd November and submitted for EIA Panel consideration on 17th November. The EIA found that there are a range of often inter-related issues re: inequality and vulnerability that the Lambeth Made Safer Strategy need to understand and respond to including the needs of those with protected characteristics which can be summarised as follows:

- Issues in relation to racism and discrimination and the resultant impact on the life chances for Black African and Caribbean families.
- Issues in relation to early childhood and families, particularly early adverse life experiences;
- Issues in relation to ‘socio-health’ factors including the prevalence of poverty, deprivation, learning and other disabilities and poor mental health.

7.2 The aim of the Lambeth Made Safer Strategy is to positively affect all young people with a particular focus on those who are disproportionately impacted, or at risk of being impacted by serious youth violence including those with protected characteristics. We will do this by delivering an implementation plan underpinned by our principle of equity and the knowledge that inequity, racism and discrimination have resulted in worse life chances for Black African and Caribbean families and the understanding that other forms of inequality have a bearing on young people’s exposure to and involvement in serious youth violence. Financial and health disadvantages, inequality affecting young people with special education needs and disabilities, young people in care or leaving care or vulnerable girls and young women are factors that will also be responded to through delivery of our strategy.

7.3 Its implementation will also be shaped by the expressed views and experiences of young people with particular regard to those with protected characteristics so that all activity is informed by their lived experiences and what they tell us needs to change.

8. COMMUNITY SAFETY

8.1 This strategy is one of the three main Community Safety crime reduction plans for the council and wider Safer Lambeth Partnership. It will make a significant contribution towards reducing crime in Lambeth and making our borough a safer place by reducing violence against young people.

9. ORGANISATIONAL IMPLICATIONS

Environmental

9.1 We do not anticipate any environmental impacts from this work. Any physical alterations that take place through the Safe Spaces workstream will be fully cleared by the sustainability team as the work is developed in the future.

Health

- 9.2 Lambeth is adopting a Public Health approach to reducing violence against young people. Violence has an extremely significant impact on the physical and mental wellbeing of young people, their families and communities in Lambeth and this work seeks to deliver a marked improvement to their health.

Corporate Parenting

- 9.3 This strategy works with improve the safety of young people up to the age of 25, and care leavers and young people to whom we are the corporate parent are a key cohort of young people at higher risk. This strategy has been discussed at corporate parenting board and work to improve safety and support for care leavers is an essential element of the future work.

Staffing and accommodation

- 9.4 None.

Responsible Procurement

Good Quality Jobs with Fair Pay and Decent Working Conditions

- 9.5 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

Quality Apprenticeships, targeted Employment for Lambeth residents and Lambeth Priority Group

- 9.6 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

Reduce Emissions: Lambeth Council has a commitment to being Zero Carbon by 2030

- 9.7 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

Single Use Plastics

- 9.8 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

Positive Health and Wellbeing

- 9.9 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

Other Offers (Innovation)

- 9.10 This strategy does not commission any specific work currently. Any future commissioning will be in line with the Responsible Procurement areas.

10. TIMETABLE FOR IMPLEMENTATION

- 10.1 The table below details the stages and deadlines for implementing the recommendations

Activity	Proposed Date
Date published on Forward Plan	19.10.20
Cabinet decision	30.11.20

Development of workstream specific plans	30.01.21
Delivery of workstream plans	Feb onwards

AUDIT TRAIL

REPORT HISTORY

Name and Position/Title	Lambeth Directorate	Date Sent	Date Received	Comments in paragraph:
Councillor Jacqui Dyer	Cabinet Member for Jobs, Skills and Community Safety	01.10.20	01.10.20	Throughout
Merlin Joseph, Strategic Director	Children's Services	29.09.20	29.09.20	Throughout
Rachel Harrison, Finance	Finance and Property	12.11.20	19.11.20	N/A
Jean-Marc Moccarme, Legal Services	Legal and Governance	12.11.20	13.11.20	4.1
Maria Burton, Democratic Services	Legal and Governance	12.11.20	13.11.20	4.2
Colin Winthrope, Borough Commander	N/A	30.10/20	09.11.20	Throughout
Corporate Management Board & Directors Network	All directorates	07.10.20	09.11.20	Throughout
Abi Onaboye	Children's Services	22.09.20	01.10.20	Throughout
Paul Bates	Strategy & Communications	29.09.20	01.10.20	Throughout

Original discussion with Cabinet Member	01.10.20
Report deadline	19.11.20
Date final report sent	19.11.20
Part II Exempt from Disclosure/confidential accompanying report?	No
Key decision report	Yes
Date first appeared on forward plan	19.10.20
Key decision reasons	3. Meets community impact test.
Background information	https://www.who.int/publications/i/item/inspire-seven-strategies-for-ending-violence-against-children World Health Organisation: INSPIRE model for reducing violence against children
Appendices	Appendix A – <i>Lambeth Made Safer Strategy</i> Appendix B – Lambeth Made Safer Equality Impact Assessment