

## **CABINET MEMBER DELEGATED DECISION 24 SEPTEMBER 2020**

**Report title:** Contract award for Mental Health Adult Social care floating support; supported accommodation services and the Living Well Partnership (LWP).

**Wards:** All

**Portfolio:** Cabinet Member for Health and Social Care: Councillor Jim Dickson and Councillor Danial Adilypour (Job-share)

**Report Authorised by:** Fiona Connolly: Executive Director for Adults and Health

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### **Report summary**

There are nine Council commissioned Adult Mental Health (MH) contracts for supported accommodation and community/floating support services which fall under the Living Well Network Alliance (LWNA), that are due to expire on 30 September 2020. This report recommends the extension of these nine contracts for essential mental health services by 24 months to 30 September 2022 to prevent gaps in provision.

The Council commissions a range of services with well-established providers for supported accommodation and floating/community support services, including those providing essential statutory care and support services primarily for adults living with severe and enduring complex mental health needs. The Council also commissions (jointly with NHS Lambeth CCG) Mosaic Clubhouse, who host the Lambeth Living Well Partnership (LWP), which is a resource centre which provides a range of support to promote recovery and re-ablement for individuals living with severe and often enduring mental health problems, including an advice and information hub; vocational services and on-going support and activities coproduced with its members.

The rationale for this extension is based on the importance of these services for meeting the needs of Lambeth residents with serious and enduring mental illness. The extension will enable the Alliance to (1) continue to provide these statutory services in order to meet the needs of vulnerable adults (2) complete financial modelling, needs analysis and contract reviews, (3) implement a framework agreement for MH supported accommodation, with the intention to publish the tender in 6 months' time and to issue Framework contracts by October 2021, and (4) undertake 'call offs' via a framework for Mental Health community support and supported accommodation based on revised specifications which will improve outcomes, quality and value.

### **Finance summary**

The maximum total value of these Council contracts combined for extension is £6,357,918.84.

The total maximum contribution from the Supporting People Mental Health (SPMH) budget is £4,103,603.94. The Mental Health Adult Social Care Service budget will contribute a maximum of £1,030,132.40, and the CCG will contribute a maximum of £1,224,182.50.

These values consider the maximum value of any potential inflationary uplifts applied for 2020/21.

## **Recommendations**

1. To waive section 8.2 of the Council's contract standing orders for reasons of demonstrable best interest, to extend the 8 contracts for mental health supported accommodation and community support services (Contract No.1-8 at Table.1, para 2.4, p.3) for 24 months from 1 October 2020 to 30 September 2022. The total maximum value is £5,166,524.44.
2. To waive section 8.2 of the Council's contract standing orders for reasons of demonstrable best interest, to extend the contract with Mosaic Clubhouse (Contract No.9 at Table.1, para 2.4, p.3) for 24 months from 1 October 2020 to 30 September 2022. The total maximum value is £1,191,394.40.

## 1. CONTEXT

- 1.1 Lambeth Council and NHS South East London CCG as Commissioners, along with South London and Maudsley NHS Foundation Trust, Thames Reach and Certitude as Provider Members, have established the Living Well Network Alliance (Alliance) which went live on 1 July 2018. The Alliance is responsible for the majority of adult mental health services in Lambeth for adults of working age, including management of the overall budget for these services, with a view to delivering an agreed set of outcomes for the population. Alliance Members are jointly responsible for service performance and share financial risk in relation to the included budgets.
- 1.2 The Council contracts subject of this Award Report (summarised at paragraph 1.6), are delivered by Alliance network providers and are included within the scope of the overall Alliance service and budgetary envelope. They include supported accommodation services for adults with mental health needs, providing a range of specialist supported accommodation, ranging from visiting supported accommodation to 24-hour support for adults with high and complex support needs. Floating support is also provided to support 80 adults living with mental illness to sustain their tenancy and remain living within their own homes. These services are regularly monitored and reviewed to ensure delivery of good quality support which continue to meet service users' needs.
- 1.3 Additionally, the Living Well Partnership (LWP), hosted by Mosaic Clubhouse is based at the site of the refurbished Effra Day Centre. As host provider of the LWP, Mosaic Clubhouse is central to the LWNA, delivering key local services for adults with mental health needs via a Clubhouse model, including the provision of 12-week enablement packages of support, borough-wide information and advice, peer support, vocational services, a crisis sanctuary and in-reach into local inpatient wards. Since the service commenced it has achieved significant positive outcomes for those people it supports through the increase in peer support opportunities, transitional employment placements in addition to effective information and advice.
- 1.4 The *LWNA Housing and Community Support: A Framework for Action* sets out the overall strategic objectives and direction of travel for delivery of community support to working age adults living with enduring mental illness. Priority areas include moving away from a supported housing pathway approach, where people may have to move multiple times, and where possible, supporting people to have a more permanent home where they can maintain their local connections in the community. Achieving this objective is dependent upon ensuring that our community support offer is robust enough to support people maintain their tenancies while meeting a range of fluctuating support needs, and increasing access to independent accommodation in Lambeth via both Council/Social housing and improved access to the Private Rented market.
- 1.5 The contracts in the table below are due to end on 30 September 2020 and letting these contracts for a further 24 months will enable the Alliance to continue its medium to long-term re-commissioning plan via the procurement of a Framework Agreement.
- 1.6

No.	Contract Description	Supplier	Length of Contract Extension and Proposed Expiry Date	Current Annual Contract Value (£)	Maximum Contract Value for extension (incl. proposed inflationary uplift for 20-21) (£)
1.	Forensic Supported Accommodation Mentally Disordered Offenders Project (13 units)	Penrose Housing Association	01 October 2020 to 30 September 2022 (24 months)	170,225.76	£347,260.55
2.	Supported Accommodation for adults with mental health needs requiring 24-hour support. (35 units)	Riverside English Churches	01 October 2020 to 30 September 2022 (24 months)	413,707.92	£843,964.16
3.	Low Level Supported Accommodation for adults with mental health needs (33 units)	Sanctuary Supported Living	01 October 2020 to 30 September 2022 (24 months)	181,495.74	£370,251.31
4.	Long-term Patch A: Supported Accommodation for adults with mental health needs (64 units)	Peabody	01 October 2020 to 30 September 2022 (24 months)	445,163.70	£908,133.95
5.	Supported Accommodation Dual Diagnosis Service (8 units)	Peabody	01 October 2020 to 30 September 2022 (24 months)	168,985.44	£344,730.30
6.	Long-term Patch B: Supported Accommodation for adults with mental health needs (64 units)	Look Ahead Housing & Care Ltd	01 October 2020 to 30 September 2022 (24 months)	506,805.36	£1,033,882.93
7.	Mental Health Floating Support Service (Capacity for 80 people)	Look Ahead Housing & Care Ltd	01 October 2020 to 30 September 2022 (24 months)	258,544.50	£527,430.78
8.	24 hour Supported Accommodation and visiting support schemes (35 units)	London Cyrenians	01 October 2020 to 30 September 2022 (24 months)	387,681.60	790,870.46
9.	Adults with mental health needs Day Service	Mosaic Clubhouse Living Well Partnership	01 October 2020 to 30 September 2022 (24 months)	574,260.00	£1,191,394.40 (includes value of rental increase for period 1.10.20 – 8.07.21)

No.	Contract Description	Supplier	Length of Contract Extension and Proposed Expiry Date	Current Annual Contract Value (£)	Maximum Contract Value for extension (incl. proposed inflationary uplift for 20-21) (£)
					(lease expiry date) (£19,904))
			<b>Total</b>	£3,106,870.02	6,357,918.84

1.7 The services subject to this report's recommendations play an important role in delivering Our Borough Plan, particularly the priorities to invest in community services which promote the health, well-being and independence of vulnerable adults.

1.8 This is a gateway 3 procurement report.

## 2. PROPOSAL AND REASONS

2.1 The contracts detailed in table 1.6 are due to end on 30 September 2020. It is recommended to waive Contract Standing Orders 8.2 due to demonstrable best interest, and to extend the current services by 24 months from 1 October 2020 to 30 September 2022. This ensures vital service provision for adults with severe and enduring mental illness, while allowing sufficient time to procure and implement a best-practice outcomes based contractual framework for these services that assures quality and value whilst taking into account instability in the provider market and the unpredictability of the Covid-19 pandemic.

2.2 The reasons are set out in more detail below:

### 2.3 Coronavirus Crisis and Framework mobilisation

2.4 The Council on behalf of the Alliance intends to procure a Framework Agreement for community support and supported accommodation, with delegated authority to undertake call offs from the Framework.

2.5 The intention had been to publish the tender in Spring 2020 with the Framework going live in October 2020. The emergence, escalation and management of the Covid-19 pandemic has caused significant uncertainty and instability in the provider market. Following consultation with procurement and providers around their priorities and ability to respond to a tender it was felt prudent to delay publishing the tender.

2.6 While providers have adjusted well to the 'new normal', there remains significant uncertainty as to the course of the pandemic and the real possibility of escalating infection rates and a second spike in new community cases in Autumn/Winter 2020. The uncertainty surrounding the progression of the pandemic makes it prudent to manage the real risks linked to re-escalation and spikes in community transmission, including further instability in the provider market. For these reasons a 24-month extension is recommended.

- 2.7 During this interruption to the procurement process, potential opportunities in the commissioning landscape make it worthwhile to review the overall commissioning intentions for the Framework Agreement. For example, the South London Partnership are procuring a Framework Agreement to meet the needs of their complex care cohort via community-based supported accommodation services and step-down options. It is prudent to explore the potential benefits presented by this at scale procurement, including the opportunity to achieve efficiencies via the management of the provider market, and to work across boroughs to meet the needs of this low volume, high cost service user cohort. This includes how the Alliance can align on best practice in support delivery, and utilise contracts to incentivise core outcomes, ensuring a personalised and recovery focus support is at the core of service delivery.
- 2.8 The Framework core specification was also written prior to the Coronavirus crisis and needs to be reviewed and updated to support what is going to be the 'new normal' for the foreseeable future. This includes opportunities for support delivery via digital innovation; emphasis on addressing inequalities in health outcomes, and expectations around infection prevention and control risk management.
- 2.9 There was an assumption that re-commissioning community support and supported accommodation services via a Framework would release cashable savings. On-going review work of the contracts in scope highlights that the potential for cashable savings is limited. In the context of when contracts were let and considering the potential impact of Covid-19, these services do present value as there has been no significant increase in the cost base since contracts were first let and they continue to meet the needs of a large cohort of service users, with most service users engaging and in need of support.
- 2.10 It is recommended that prior to the tender being published, a period of time is dedicated to undertake further financial modelling to develop a clearer position on the financial impact of Covid-19 and inflationary cost pressures since contracts were let, and to develop options around re-commissioning of services which balance the management of potential cost pressures with delivering good quality support services. There also remains a need to finalise review of existing provision against current and projected need; agreeing priorities for recommissioning and how contracts/services will be packaged.
- 2.11 Since the emergence of the pandemic, Commissioners continue to dedicate a significant proportion of time and resource to supporting providers manage Covid19 related risks linked to service delivery, including weekly provider check-ins, testing, forums/webinars and collating information for local Public Health and the Department of Health and Social Care. This work will need to continue indefinitely and could well intensify should a second spike in infections emerge.
- 2.12 The table below provides an indicative timeline for the work required to mobilise the Framework:

<b>Milestone</b>	<b>Due</b>
Needs analysis: Review of service users in existing Council Supported Accommodation Provision + benchmarking analysis	September 2020 – mid October 2020
Service gap analysis	September 2020 – mid October 2020
Analysis of demand/need coming through adult social care and complex care	September 2020 – mid October 2020

Paper/s summarising needs of service users in services and future commissioning intentions for existing service users in block accommodation-based provision	by mid-December 2020
Paper summarising key messages from service gap analysis and demand analysis	by mid-December 2020
Agree scope and financial envelope for tenders	by mid-January 2020
Final review and approval of tender documents by project team	20 January 2021
Tender published	01 February 2021
SSQ moderation	25 March - 2 April 2021
Deadline for tender submissions	14 May 2021
Panel agree winning bidder	11 June 2021
Present report to PB	20 July 2021
Issue Framework contracts	September 2021
Begin calling off priority contracts from the Framework	October 2021
Award of service contracts	By April 2022
Mobilisation	April to end of September 2022

2.13 Changeover between providers as a result of retendering services is hugely resource intensive for the provider and the authority and can detract from the core service delivery, subsequently impacting on the service being provided to vulnerable service users. Currently compounding these existing challenges is the impact of the COVID 19 pandemic. It is a credit to the current providers that there have been no reported COVID 19 infections in these Mental Health supported accommodation services to date.

#### 2.14 **Strategic relevance of services and support needs of vulnerable adults**

2.15 On-going needs analysis continue to highlight that these contracted services hold and support a significant number of individuals, many of whom are vulnerable with MH and other support needs and continue to need the support and security offered by the current level of service provision. It is therefore essential that contracts are extended to ensure that the support needs of vulnerable adults continue to be met, and to prevent a significant increase in pressure on the Adult Social Care budget should alternative support services need to be commissioned at short notice for the individuals supported.

2.16 Placement/service reviews and on-going work by the Pathway Manager have identified those individuals whose needs are increasing and those who can step down out of the pathway. Plans continue to be made to achieve move-on for these individuals, factoring in the many complexities and long-term independent housing resource constraints which cause delays. Increased monitoring and data on void turnaround times and referral rejections is improving our understanding of the complexity of need coming into and through the pathway.

#### 2.17 **Value for money**

2.18 These block specialist mental health supported accommodation and community support services are at present cost effective and are provided at a unit cost which offers value for money in

comparison to spot purchased supported living and residential care services. Providers pay London Living Wage to their staff and offer consistency of care to service users and vital stability.

## **2.19 Contract Management**

2.20 These contracted Council services are subject to regular monitoring with significant oversight from a Commissioning Development Officer and the Mental Health Pathway Coordinator. They continue to provide positive outcomes for the vulnerable adults which they support; remain in very high demand, and the existing contracts deliver value for money.

2.21 With reference to extending existing contracts, Care Coordinators, Social Workers and Commissioning Development Officers have encountered less quality and provider concern issues with the providers delivering block contracts in comparison to spot purchased providers.

## **3. FINANCE**

3.1 The maximum total value for these Council contract extensions is £6,357,918.84 (Supporting People - £4,103,603.94; MH Service contracts - £1,030,132.40; CCG - £1,224,182.50). These values consider the maximum value of any potential inflationary uplifts applied for 2020/21.

3.2 The Supporting People budget contributes a maximum total of 4,103,603.94 towards eight contracts for the provision of supported accommodation and/or floating support. All eight contracts are to be extended for 24 months. There is budget under SPMH to cover the SP contract extensions.

3.3 The MH Service budget contributes a maximum total of £176,181.34 towards the contracts for supported accommodation extended by 24 months. This includes £95,868.70 towards the dual diagnosis supported accommodation service, and £80,312.64 for two MH adult social care schemes which sit within the Look Ahead Long-term Patch B contract. The CCG is also expected to contribute £95,868.70 towards the dual diagnosis supported accommodation service.

3.4 The London Cyrenians supported accommodation contract is fully paid by the CCG at a total maximum cost of £790,870.46 for a 24-month extension, so no contribution is expected from SP or MH Service for this contract.

3.5 Mosaic Clubhouse is a day centre for people with MH problems. The maximum total value of the 24-month contract extension is £1,191,394.40, of which £853,951.06 is from MH Service and £337,443.34 is from the CCG.

## **4. LEGAL AND DEMOCRACY**

4.1 The authority to enact this report's recommendation is delegated to the Cabinet Member for Health and Social Care. Before exercising that authority, this paper should be reviewed by the Procurement Board.

4.2 The Public Contracts Regulations 2015 allow for the modification of contracts without a new procurement procedure where, due to circumstances which a diligent contracting authority could not have foreseen, additional services have become necessary and where a change of contractor cannot be made, for technical reasons such as requirements of interchangeability or interoperability with existing equipment, without causing significant inconvenience or substantial



duplication of costs for the contracting authority. The modification must not alter the overall nature of the contract and any increase in price must not exceed 50% of the value of the original contract.

- 4.3 This proposed key decision was entered in the Forward Plan on 27 July 2020 and the necessary 28 clear days' notice has been given. In addition, the Council's Constitution requires the report to be published on the website for five clear days before the proposed decision is approved by the Cabinet Member. Any representations received during this period must be considered by the decision-maker before the decision is taken. A further period of five clear days - the call-in period – must then elapse before the decision is enacted. If the decision is called-in during this period, it cannot be enacted until the call-in has been considered and resolved.

## 5. CONSULTATION AND CO-PRODUCTION

- 5.1 Ongoing consultation is undertaken with service users throughout the contract monitoring process and providers share outcomes and service user feedback collected via service user consultation exercises.
- 5.2 The Alliance holds regular network provider meetings during which provider feedback is sought on service delivery issues, contracts and procurement strategies. Two market warming events have been held with providers to obtain feedback on the proposed Framework Agreement. The Alliance continues to work in partnership with Black Thrive around service development and the development of an Alliance outcomes framework.

## 6. RISK MANAGEMENT

- 6.1 The main risks that impede on the successful delivery of this procurement and contract are:

### Risk Register

Item	Risk	Likelihood	Impact	Score	Control Measures
1	Provider withdraws service without current contract in place	1	8	8	Contract extension to be agreed.
2	Providers decline contract extension	1	2	2	Pre discussions with providers.
3	Challenge by alternative providers	2	2	4	The resource and safety implications of Covid-19 are suppressing the market and a challenge is unlikely. Notice period will make provision for early termination if a fresh procurement becomes necessary. Tender for a Framework Agreement to support recommissioning is intended to be published in 6 months' time.

4	Instability and suppression of provider market due to impact and uncertainty caused by Covid-19 Pandemic, including a 'second spike' in community transmission	4	4	16	Length of contract extensions ensure continuity of essential services. Proposed procurement timeline for Framework Agreement factors in on-going instability of the provider market.
5	Continuity of service – impact of Brexit	3	4	12	Provider Business Continuity Plans include management and mitigations of Brexit impact.
6	Continuity of service – impact of Covid-19 pandemic upon business continuity	3	4	12	Providers have submitted Business Continuity Plans to ensure services continue to deliver as commissioned and remain adequately staffed during the Covid-19 pandemic.
7	Cost implications of re-commissioning which could lead to increased cost pressures	3	3	9	Further benchmarking to be undertaken to better understand financial implications and to scope the viability and options for savings.

### Key

<b>Likelihood</b>	Very Likely	4	Likely	3	Unlikely	2	Very Unlikely	1
<b>Impact</b>	Major	8	Serious	4	Significant	2	Minor	1

## 7. EQUALITIES IMPACT ASSESSMENT

7.1 People living with mental illness are one of the protected groups under the Equality Act (2010). The services subject of this report supports the Local Authority to meet its public sector Equalities Duty:

**i. removes or minimises disadvantages experienced by people due to their protected characteristics**

These services offer specialist mental health support to vulnerable service users living with enduring and often severe mental illness. These services offer key preventative and recovery-focused support which enables vulnerable adults with mental health needs to maintain their independence and sustain independent accommodation, providing support which often prevents loss of independence during periods of relapse or crisis. Supported accommodation and community services work to combat some of the disadvantages experienced by adults with mental illness, including poorer housing, health, financial and social outcomes.

**ii. takes steps to meet the needs of people from protected groups where these are different from the needs of other people**

Mental Health supported accommodation and community support services offer specialist mental health support to service users diagnosed with a range of enduring mental illnesses. Their specialist nature means that support staff have an understanding of mental illness at a deeper level

and are therefore well placed to offer personalised support to service users, enabling individuals to live a normal life whilst managing their mental illness.

**iii. encourages people from protected groups to participate in public life or in other activities where their participation is disproportionately low**

One of the key functions of mental health supported accommodation and community support services is to ensure that service users are enabled, through personalised and strengths-based support, to participate in mainstream society and services. This includes support to access education, employment and social opportunities within their local community.

- 7.2 A review of existing block commissioned community support and supported accommodation services highlights that approximately 80% of service users are male and 20% female, with 61% of service users either Black Caribbean or Black African, and 26% White British. The services recommended for extension delivers support to a significant proportion of BAME service users, supporting improved health and recovery outcomes.
- 7.3 There will be no changes to these services as a consequence of the contract extensions. Equalities Impact Assessments will be undertaken as part of the recommissioning process, and Commissioners will consider equalities issues such as access, appropriate service delivery models for specific communities and the needs of vulnerable service users, including protected characteristics (Equality Act 2010), which is a critical component of the work programme.

## **8. COMMUNITY SAFETY**

- 8.1 Supported accommodation and community support services offer a greater sense of safety and security for vulnerable residents. The support provided by these services ensure that anti-social and criminal behaviour which might place service users at risk are robustly managed via a multi-disciplinary approach. There are a variety of support accommodation schemes providing support and staff cover at a range of intensities reflecting the level of service user need. All services operate an Anti-Social Behaviour policy and work closely with Police and Social Services to safeguard and protect vulnerable residents.

## **9. ORGANISATIONAL IMPLICATIONS**

### **Environmental**

- 9.1 Each provider has an environmental policy describing how they will meet their obligations in this field. Many supported accommodation services house multiple residents on a single site, therefore reducing the amount of staff travel. Supported accommodation and floating support staff tend to use public transport rather than motor vehicles when travelling to visit service users, therefore reducing minimising carbon emissions and damage to air quality.

### **Health**

- 9.2 Supported accommodation and community support services aim to maintain the independence of service users while supporting them to maintain good health and improve wellbeing. Positive outcomes include preventing mental health crises and admissions to hospital; reducing social isolation and reliance on health care services through prevention and intervention delivered by the care and support service. These services provide health demographics to commissioners which are considered when planning to meet future need.

### **Corporate Parenting**

- 9.3 These supported accommodation and community support services support adults with mental health needs from the age of 18. Services are available for service users transitioning into adult services and care leavers providing they meet the eligibility criteria

### **Staffing and accommodation**

- 9.4 Supported accommodation services are delivered in accommodation primarily owned by registered providers of social housing and remain available for their existing use. Mosaic Clubhouse holds a lease with Lambeth Council.

### **Responsible Procurement**

#### *Good Quality Jobs with Fair Pay and Decent Working Conditions*

- 9.5 Providers of supported accommodation and community support are all well-established providers with long-term links to Lambeth having delivered services in the borough for many years. All staff are paid London Living Wage. Working conditions are good among all providers and the overwhelming majority of staff are employed on fixed hour as opposed to zero-hour contracts. The re-commissioning of services via the Framework Agreement will ensure that expectations around fair employment practices are built into the core service specification.

#### *Quality Apprenticeships, targeted Employment for Lambeth residents and Lambeth Priority Group*

- 9.6 Recruitment is targeted at Lambeth residents and particularly those living in the locality of the services. Training is provided and financed by providers which can lead to social care qualifications, improving wider employment opportunities. The re-commissioning of services via the Framework Agreement will provide an opportunity for providers to demonstrate how their workforce strategy will target Lambeth residents and promote routes into social care careers for the local population via apprenticeships and other schemes.

#### *Reduce Emissions: Lambeth Council has a commitment to being Zero Carbon by 2030*

- 9.7 Many supported accommodation services house multiple residents on a single site, therefore reducing the amount of staff travel. Supported accommodation and floating support staff tend to use public transport rather than motor vehicles when travelling to visit service users, therefore reducing minimising carbon emissions and damage to air quality.

#### *Single Use Plastics*

- 9.8 Single use plastics are kept to a minimum in supported accommodation and community support services, primarily because these services are not responsible for delivering personal care, which requires single-use plastics (PPE) or providing meals. However, infection control required by the COVID 19 pandemic has compromised the ability to deliver on the aim of reducing single use plastics as the use of personal protective equipment, by its nature single use, has significantly increased in all care environments

#### *Positive Health and Wellbeing*

- 9.9 The providers of supported accommodation and community support service seek to promote the health and well-being of their staff in a variety of ways, for instance via the use of Mental Health Champions; Employee Assistance Programmes; Healthcare Cashback Plan and Cycle to Work Scheme. A number of providers were signed up to Time for Change Employers Pledge and are actively looking towards achieving the London Mayor's Healthy Workplace accreditation.

#### *Other Offers (Innovation)*

- 9.10 Supported accommodation and community support services are embedded in their local communities, forging relationships with smaller third sector organisations and running a wide range of programmes which include volunteering opportunities and transitional employment placements. Providers have developed strong relationships with integrated commissioners, demonstrating a

willingness to reshape and amend services for the benefit of service users. As Network Providers these providers continue to attend and contribute to the development of Alliance services at Alliance Network Provider forums and Lambeth Living Well Collaborative meetings.

## 10. TIMETABLE FOR IMPLEMENTATION

10.1 The table below details the stages and deadlines for implementing the recommendations:

<b>Activity</b>	<b>Proposed Date</b>
Date published on Forward Plan	27.07.20
Submission to Procurement/Category Board Administrator	01.09.20
Procurement/Category Board Date	08.09.20
Publication on Decisions online	16.09.20
Decision Date	24.09.20
End of Call-in Period	01.10.20

<b>AUDIT TRAIL</b>				
<b>Consultation</b>				
<b>Name and Position/Title</b>	<b>Lambeth Directorate</b>	<b>Date Sent</b>	<b>Date Received</b>	<b>Comments in paragraph:</b>
Councillor Jim Dickson and Councillor Danial Adilypour (Job-share)	Cabinet Member for Health and Social Care	19.08.20	20.08.20	
Councillor Jack Hopkins	Leader of the Council	25.08.20	08.09.20	
Fiona Connolly, Executive Director	Adults and Health	30.07.20	31.07.20	
Peter Hesketh/Tom Dennerly, Finance	Finance and Property	11.07.20	19.08.20	3
Michael O'Hora, Legal Services	Legal and Governance	30.07.20	10.08.20	4
Maria Burton, Democratic Services	Legal and Governance	30.07.20	05.08.20	4
Leena Khatri	Sustainability	30.07.20	31.07.20	
Jane Bowie	Director of Integrated Commissioning (Adults)	30.07.20	12.08.20	
David Orekoya	Assistant Director, Integrated MH Commissioning (Adults)	23.07.20	14.08.20	
Sasa Glisic	Senior Category Manager	23.07.20	28.07.20	1.1-1.4; 2.4

<b>REPORT HISTORY</b>	
<b>Original discussion with Cabinet Member</b>	20.08.20
<b>Report deadline</b>	N/A
<b>Date final report sent</b>	N/A
<b>Part II Exempt from Disclosure/confidential accompanying report?</b>	No
<b>Key decision report</b>	Yes
<b>Date first appeared on forward plan</b>	27.07.20
<b>Key decision reasons</b>	2. Expenditure, income or savings in excess of £500,000.
<b>Background information</b>	<a href="#">Future Lambeth Borough Plan, 2016-2021</a> <a href="#">Equality Act 2010</a> DoH (2011) ' <a href="#">No Health without Mental Health</a> ' Mental Health Taskforce (2016) ' <a href="#">Five Year Forward View for Mental Health</a> ' NHS (2019) ' <a href="#">The NHS Long-term Plan</a> ' NHS (2016) ' <a href="#">South East London Sustainability and Transformation Plan</a> '
<b>Appendices</b>	None

**APPROVAL BY CABINET MEMBER OR OFFICER IN ACCORDANCE WITH SCHEME OF DELEGATION**

**I confirm I have consulted Finance, Legal, Democratic Services and the Procurement Board, and taken account of their advice and comments in completing the report for approval:**

**Signature:** \_\_\_\_\_ **Date:** \_\_\_\_\_

**Post:** Jonathan Goodall; Senior Commissioning Officer, Adults Mental Health

**I confirm I have consulted the relevant Cabinet Members, including the Leader of the Council (if required), and approve the above recommendations:**

**Signature:** \_\_\_\_\_ **Date:** \_\_\_\_\_

**Post:** Councillor Jim Dickson, Cabinet Member for Health and Social Care

**Any declarations of interest (or exemptions granted):** N/A

**Any conflicts of interest:** N/A

**Any dispensations:** N/A