

Appendix 2 – Capital Investment Programme 2020/21 to 2024/25

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
General Fund Capital Investment						
Children and Young People	Children's Services	To provide facilities enhancing service delivery	0.050	1.200	0.150	1.400
	Schools	A programme to ensure there is adequate provision of school places in Lambeth.	16.221	11.893	6.400	34.515
Equalities & Culture	Archive	Creation of new archive to replace existing provision, to improve access and facilities for use by the public	2.000	4.000	4.000	10.000
	Brockwell Hall Restoration	Lambeth's commitment to match fund a grant to restore Brockwell Hall from National Lottery Heritage Fund	0.327	1.000	1.250	2.577
	Cemeteries	Infrastructure and restoration work to improve the service offer and access to Lambeth's cemeteries. Increase capacity to meet demand. New cremator to reduce energy use and environmental impact	1.246	2.398	2.109	5.753
	Libraries	Works to improve access and provide facilities to enhance the user experience	1.092	0.726	0.636	2.454

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
	Parks	<p>The requirement covers a wide range of capital works across our network of over 80 areas of public open space.</p> <p>They include resurfacing roadways; renewing play areas; bringing derelict or underutilised buildings into commercial use; replacing infrastructure such as benches, bins, gates and signage; refurbishing or replacing toilets; expanding provision of activities for young people and creating new income-generating activities such as adventure golf courses.</p>	4.216	2.122	4.000	10.338
Finance and Performance	Digital Transformation	The council-wide Digital Transformation Programme is the constant assessment of, and change delivery of, digital services to enable the vision of creating 'a connected inclusive place to thrive where everyone has access to excellent services enabled by modern technology and modern ways of working'. Support to ensure the community and business become fully digital included.	3.000	0.000	0.000	3.000
	Facilities Management	Improvement to council buildings and improve customer experience	2.519	1.250	3.000	6.769
	ICT Infrastructure	In line with the Digital Transformation programme the Technology service will deliver all BAU technology requirements for the council, residents, businesses and partners as well as incorporate new technology requirements identified and tested by the Digital and Delivery Team.	2.307	1.220	9.995	13.522
	YNTH residual	Residual budget from the YNTH programme	1.059	0.000	0.000	1.059
Health and Social Care	Coburg Crescent	Provision of a new Adults day services centre	6.830	3.415	0.000	10.245

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
	Housing Adaptations	Help with aids and adaptations for vulnerable residents with repairs, improvements and adaptations to their home.	1.193	1.000	0.000	2.193
	Primary Care Contribution	Lambeth's contribution to the need to meet demands of population growth in the area	2.000	0.000	0.000	2.000
Housing and Homelessness	Housing Grounds Maintenance	Set up costs to bring housing grounds maintenance in-house to be provided by Lambeth Landscapes	0.980	0.000	0.000	0.980
	TA Procurement Strategy	A planned programme of procurement and purchasing in order to provide a cheaper source of long-term accommodation for homeless households.	3.802	1.000	3.000	7.802
Planning, Investment & New Homes	114-118 Lower Marsh	A mixed use retail and office led scheme and also providing public realm enhancements to the adjacent Granby Place	3.024	3.200	0.000	6.224
	Estate Regeneration	Resources to support the estate regeneration programme	18.016	16.144	0.000	34.160
	Economic infrastructure investment, incl. affordable housing & workspace	Funding to increase the provision of affordable housing and workspace within the Borough	5.056	12.252	18.589	35.897
	Site Acquisition residual	Residual budgets from previously undertaken acquisitions	1.992	0.000	0.000	1.992
	Somerleyton Road	Development of Theatre and Workspace on the Somerleyton Road site	18.119	11.828	0.000	29.947
	Town Centre Development	High Street Fund and Townscape Heritage Initiative schemes	1.131	0.000	0.000	1.131

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
Sustainable Transport, Environment and Clean Air	Energy, flood prevention & climate change response infrastructure	The climate change programme will be underpinned by a series of analyses (energy, adaptation, corporate carbon reduction plan, borough wide carbon reduction) that will lead to a programme of prioritised projects/interventions that contribute to our climate change outcomes of reducing carbon emissions and increasing the resilience of the borough.	2.500	4.781	12.869	20.150
	Highways Improvement Programme	The Highways Improvement Programme will continue to deliver essential planned maintenance to Lambeth's highway asset (roads, pavements, bridges, drainage, streetlighting and River Thames Safety (river rescue equipment)).	3.363	3.189	17.827	24.378
	Parking	Provision for further rollout of CPZ within the borough	0.250	0.790	0.550	1.590
	Public Protection	CCTV upgrades	0.100	1.400	0.000	1.500
	Sustainable Transport/Public Realm	Works to develop transport infrastructure and their surrounding areas to share a wider mix of users and meet the demands of growth. Measures to improve the cycling experience and reduce impact on the air quality and climate change by creating an environment welcoming to pedestrians and cyclists.	13.565	14.338	16.275	44.178
	Waste and Recycling	Measures to increase recycling rates, materials that can be recycled and improvement cleanliness of Lambeth's streets. Investment in the waste fleet and collection infrastructure to minimise the impact on the environment	4.320	6.323	3.718	14.361

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
	Waterloo & South Bank Economic Recovery: public realm investment	Investment in the South Bank Waterloo area to support key vehicular, pedestrian and cyclist routes through the area which drives Lambeth's economy	1.800	1.388	7.200	10.388
Voluntary Sector and Leisure	Brixton Rec Refurbishment	Interim refurbishment for Brixton Rec and planning and other advance works prior to redevelopment.	1.850	2.590	2.827	7.267
	Communities	Refurbishment and development of community buildings	0.000	0.930	0.000	0.930
	VCS Buildings	To improve the condition of buildings owned by Lambeth and leased to voluntary and community groups	2.396	0.691	1.500	4.587
General contingencies			0	5.500	11.500	17.000
General Fund Capital Investment Total*			126.324	116.568	127.395	370.287
Other General Fund Capital Expenditure						
Finance and Performance	Redress Scheme Capitalised Payments		15.484	0.000	0.000	15.484
Planning, Investment & New Homes	RTB Buybacks		47.364	30.150	25.100	102.614
HRA Capital Investment						
Housing and Homelessness	HRA Capital Programme		50.272	44.100	132.300	226.672
Total Capital Investment Programme			239.444	190.818	284.795	715.057
*includes £20.5m (c.10% of new 5 year programme) over programming allowance to be managed down within planning period						

Cabinet Portfolio	Theme	Description	2020/21 £m	2021/22 £m	2022/23 to 2024/25 £m	5 Year Total £m
Indicative funding:						
Grants			18.662	18.825	18.266	55.753
S106/CIL			27.782	22.778	82.381	132.941
RTB 1-4-1 Receipts			2.834	0.000	0.000	2.834
Capital Receipts			16.474	9.358	8.876	34.707
Other Internal Resources			5.476	3.920	1.871	11.267
HRA Resources (MRR, s20 and HRA reserve)			43.100	37.999	151.996	233.095
Borrowing			125.116	97.938	21.405	244.460

Summary of Existing and Proposed Budgets

Cabinet Portfolio	Theme	Existing Budget £m	Proposed Budget £m	5 Year Total £m
General Fund Capital Investment				
Children and Young People	Children's Services	0.000	1.400	1.400
	Schools	26.515	8.000	34.515
Equalities & Culture	Archive	0.000	10.000	10.000
	Brockwell Hall Restoration	0.327	2.250	2.577
	Cemeteries	0.392	5.361	5.753
	Libraries	0.724	1.730	2.454
	Parks	4.288	6.050	10.338
Finance and Performance	Digital Transformation	0.000	3.000	3.000
	Facilities Management	0.019	6.750	6.769
	ICT Infrastructure	1.345	12.177	13.522
	YNTH residual	1.059	0.000	1.059
Health and Social Care	Coburg Crescent	10.245	0.000	10.245
	Housing Adaptations	2.193	0.000	2.193
	Primary Care Contribution	0.000	2.000	2.000
Housing and Homelessness	Housing Grounds Maintenance	0.000	0.980	0.980
	TA Procurement Strategy	3.802	4.000	7.802
Planning, Investment & New Homes	114-118 Lower Marsh	0.024	6.200	6.224
	Estate Regeneration	9.160	25.000	34.160
	Economic infrastructure investment, incl. affordable housing & workspace	7.897	28.000	35.897
	Site Acquisition residual	1.992	0.000	1.992
	Somerleyton Road	29.947	0.000	29.947
	Town Centre Development	1.131	0.000	1.131
Sustainable Transport, Environment and Clean Air	Energy, flood prevention & climate change response infrastructure	0.000	20.150	20.150
	Highways Improvement Programme	3.378	21.000	24.378
	Parking	0.000	1.590	1.590
	Public Protection	0.000	1.500	1.500
	Sustainable Transport/Public Realm	12.383	31.795	44.178
	Waste and Recycling	9.313	5.048	14.361
	Waterloo & South Bank Economic Recovery: public realm investment	2.388	8.000	10.388
Voluntary Sector and Leisure	Brixton Rec Refurbishment	3.767	3.500	7.267
	Communities	0.000	0.930	0.930
	VCS Buildings	2.087	2.500	4.587
General contingencies		0.000	17.000	17.000
General Fund Capital Investment Total		134.376	235.911*	370.287
Other General Fund Capital Expenditure				

Cabinet Portfolio	Theme	Existing Budget £m	Proposed Budget £m	5 Year Total £m
Finance and Performance	Redress Scheme Capitalised Payments	15.484	0.000	15.484
Planning, Investment & New Homes	RTB Buybacks	102.614	0.000	102.614
HRA Capital Investment				
Housing and Homelessness	HRA Capital Programme	138.472	88.200	226.672
Total Capital Investment Programme		390.946	324.111	715.057
*includes £20.5m (c.10% of new 5 year programme) over programming allowance to be managed down within planning period				
Indicative funding:				
Grants		34.213	21.540	55.753
S106/CIL		20.065	112.875	132.940
RTB 1-4-1 Receipts		2.834	0.000	2.834
Capital Receipts		21.807	12.900	34.707
Other Internal Resources		2.177	9.090	11.267
HRA Resources (MRR, s20 and HRA reserve)		119.098	113.997	233.095
Borrowing		190.752	53.709	244.461